



PLACEMAKING ACTION PLAN

This plan of action was funded by the A&P Commission in partnership with the Cabot Foundation for Arts & Culture. This collaboration is designed to promote community through the arts and culture while improving our community so that our citizens and tourist will have an atmosphere to celebrate life together in Cabot, AR.







BACKGROUND

Centrally located in Arkansas and near the state's capitol, the City of Cabot is well positioned to attract the abundance of young people who are looking to settle down, purchase a home, and possibly start a family. Cabot's small-town feel and quality public education system are two characteristics that already draw individuals to this community. However, the citizens of Cabot want to increase entertainment options for themselves and to potential residents by revitalizing their downtown and developing fun and diverse amenities that will serve the entire community. This plan serves as the guide for the City of Cabot to grow tourism and in doing so increase their economic development.



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COMMUNITY VISIONING

Determined residents of Cabot attended the Uncommon Communities program put on by the Winthrop Rockefeller Institute in Morrilton, AR. Through this cohort, they were able to meet other rural communities throughout Arkansas that shared the same desire to enhance the culture of their towns. During one of the workshops conducted by Alchemy team, two of Cabot's residents were immediately drawn to the concept of creative placemaking and believed this could help them initiate the community development they wanted to see occur in Cabot.

MEGAN IN CABOT

In order to collect as much information as possible, a collaboration between the University of Arkansas Clinton School of Public Service and Alchemy was formed and graduate student, Megan Grubb, was able to serve as an "on-the-ground" contact for the community. Megan kept weekly office hours in Cabot in order for any resident to visit with her and share ideas/thoughts on the plan. These concepts were then vetted out by the Steering Committee and added into the final plan. In addition, she led visioning sessions and conducted interviews with community leaders, which allowed her to connect with over 200 Cabot residents. By listening to local business owners, nonprofits, Cabot High School students, city officials, religious leaders, teachers, and every-day residents, the information Megan collected would lead to an inclusive and comprehensive action plan that identifies three main projects.

The visioning sessions led us from a children's day care center to a farm-to-table restaurant and around again to a cultural center. Ultimately, through the ideas collected from the community (over 500 residents were interviewed as part of this process) we landed on these three major concepts to create:

- Cultural Center
- A new branding, wayfinding, and public art plan for the City of Cabot
- A festival audit of Cabot's two major events: the Strawberry Festival in April and CabotFest in October

This action plan would not have come together without the generous guidance and ideas of the Boyette Study that was completed recently. That study and this plan will lead to more opportunities for tourism in and around Cabot.

TO VIEW FEEDBACK AND RESULTS FROM THE COMMUNITY VISIONING SESSIONS. SEE APPENDIX A: **COMMUNITY VISIONING RESULTS**



A NEW GROUP IN TOWN



Becky Williams, a new Cabot resident and local photographer, and John Rudd, insurance executive and staple of the Cabot business scene, have only known each other for a short while, but you'd never know it once you meet them. They feed off each other's energy forming a perfect duo, infecting everyone they meet with their passion and excitement to move Cabot forward. Together with several other residents, they worked tirelessly to establish the Cabot Foundation for Arts and Culture (CFAC). The vision was theirs to begin with and CFAC helped form the steering committee for this project. CFAC, a non-profit, will ultimately lead the project moving forward and help execute the concepts here.

CABOT 2025



A collaboration was formed between CFAC, the Chamber and the Mayor's office called Cabot 2025. The ideas in this plan are to be executed by 2025 and led by the three municipal and non-profit groups, all working in concert for the greater good of the community. Their leadership will be what makes Cabot 2025 successful and will lead to greater tourism and economic development.

PROJECTS-AT-GLANCE

CABOT CREATIVE CENTER

Concept: Cabot Creative Center Location: Old Downtown Fire Station

Included: Performance/ Event Space, Culinary Space/ Restaurant, Classroom, Art Gallery

BEAUTIFICATION (PUBLIC ART & WAYFINDING)

Concept: Beautification Efforts

Location: City-wide

Included: Public Art Strategy, Locations, and Concepts; Wayfinding Strategy and Branding

NEIGHBORHOOD FESTIVALS

Concept: Additional Community Festivals

Location: City-wide

Included: Developing a Festival Committee, Strategy to Determine Festival Events and Timeline



CABOT CREATIVE CENTER

The cultural center concept began as a new building outside the downtown area, spanning 70,000 square feet. As the project progressed, an overwhelming desire was heard to have the space in the downtown district.

Cabot's downtown is small, and you could easily miss it driving through. Driving is key, the downtown is not pedestrian friendly, further complicating the location for a new space. Fortunately Mayor Kincade and Chamber Director Williams have a vision to bring downtown back to its glory, and in the past 6 months they declared a new arts district with the creation of a new local mural. They needed a centerpiece for the district, and the cultural center became the best option.



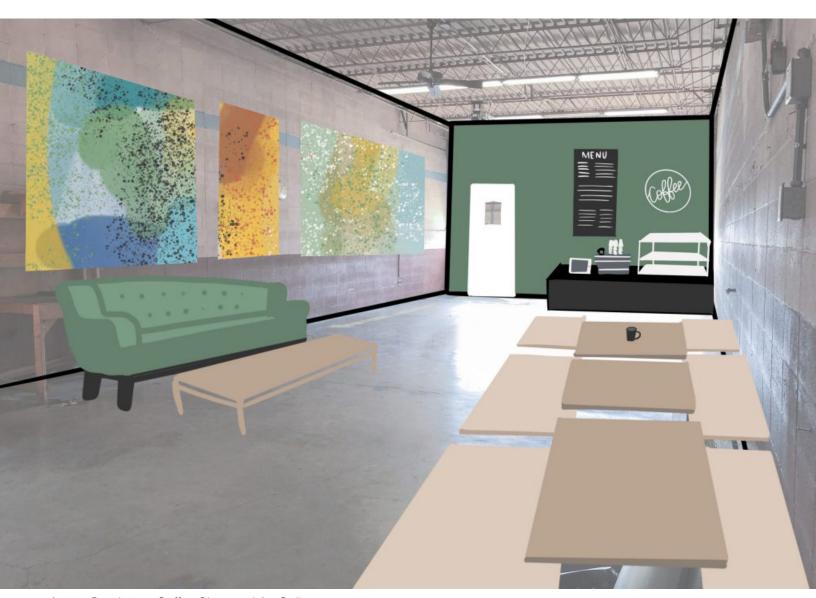
Artistic Rendering: Entryway of Cabot Creative Center



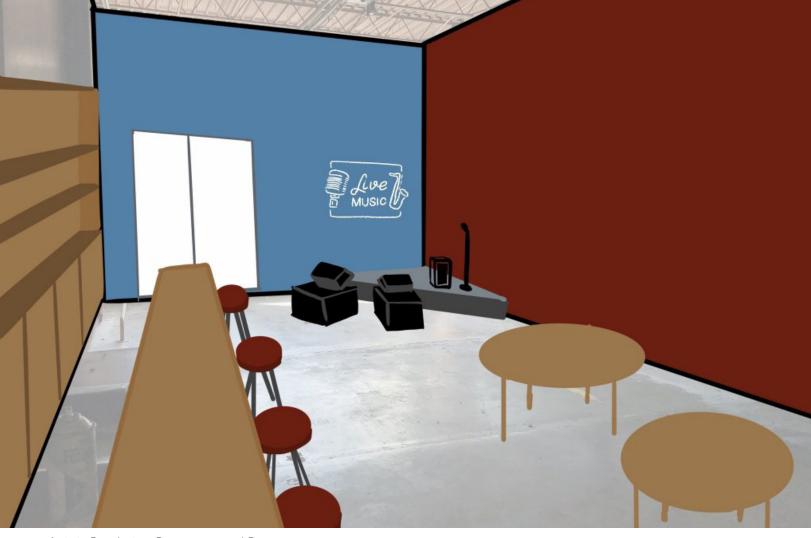
The Cabot Fire Department moved to their new location in 2018, leaving the old central station empty, waiting for its next tenant. The old fire station has a lot of history, previously serving as city hall, a police station, a seniorcitizen center and a jail. Centrally located on Cabot's two main highways (Highway 367/Highway 89), the old fire station will be remodeled into an arts/cultural center that will include classroom space, a restaurant/coffee shop, an art gallery, and a performance space. By providing multiple entertainment options, the center will be able to serve a community of all ages and interests as well as bring them to a central location within Cabot.

CFAC will take own running the venue and overseeing the lease with the City of Cabot. The Cabot 2025 leadership team (Becky Williams, John Rudd, Mayor Kincade, Amy Williams) will lead the execution of this plan collectively.

SEE APPENDIX B: CABOT CULTURAL CENTER BUDGET



Artistic Rendering: Coffee Shop and Art Gallery



Artistic Rendering: Restaurant and Bar



Artistic Rendering: Culinary Class Space



Artistic Rendering: Classroom Space





1. FORM CAPITAL CAMPAIGN COMMITTEE

Who: Cabot 2025 Leadership Team

How: 20-30 members of the current steering committee and other residents of Cabot will form

the steering committee. The committee will select 2-3 chairs who will lead. The committee will work to bring in a lead donor to make a 6-figure pledge* in order to have funding in the bank to pay staff and negotiate the lease. This committee may also serve as the original board of directors for the Cultural Center, choosing to join the board of CFAC if they are not already members.

*A note on fundraising: The fundraising campaign will span 5 years, meaning a donor can make a gift of \$100,000 and pay \$20,000/year over 5 years. A bridge loan will be secured to make up the amounts received in subsequent years.

When: Q2 2021



2. TAKE OVER CONTROL OF FIREHOUSE

Who: Cabot 2025 Leadership Team

How: CFAC negotiates a fair market value lease of the space for at least a 10-year lease.

The building needs a significant investment that will need to be rasied by the non-profit. This investment into the property should be discounted by the city when it comes to the monthly rental rate.

When: Q2 2021



3. HIRE EXECUTIVE DIRECTOR

Who: Capital Campaign Committee

How: Alchemy recommends hiring Becky Williams as the first executive director of the Cabot Creative Center. Becky will work alongside the Cabot 2025 Leadership Team and the Capital Campaign Committee to be the public face of the organization, and lead the programming execution of the CCC plan forward.

When: Q3 2021





4. DETERMINE TRUE CAPITAL COSTS

Who: Capital Campaign Committee

How: Hire local architects and engineers to give true estimates for cost of construction.

Alchemy estimates the space will need about \$690,000 worth of construction and equipment costs at \$115/square foot. The \$690,000 number needs to be drilled down on and set. Get real renderings from the architect and use in promotional plan.

When: Q3 2021



5. LAUNCH CAPITAL CAMPAIGN

Who: Capital Campaign Committee

How (Part 1): Using the fundraising list Alchemy created as a guide, add to the list by asking all CCC members to bring at least 3 names to the table of who can be asked to donate over \$1,000. Create a timeline and map of who will ask who for funding, with one of the CCC chairs and Executive Director present at all asks of over \$5,000.

How (Part 2): Create marketing and promotional materials both digital and to advertise the plan and leave behind with potential donors. Get the info online on a website (perhaps this site) and create a social media strategy for weekly engagement.

How (Part 3): Include at least 3 major events throughout the 12-18 months of fundraising to keep public engagement on the up and up.

When: Q3 2021



6. IDENTIFY RENTAL PARTNERS

Who: Executive Director and CCC leadership

How (Part 1): Determine who will operate the coffeeshop and the restaurant/bar and negotiate lease terms.

How (Part 2): Option A: CCC raises all the funding and builds out space for the tenant, where tenant's rent will be higher and cost to build will be amortized over time.

Option B: Tenant finances build out, meaning CCC's capital funding amount decreases, but rent will also decrease

When: Q3 2021





7. FINALIZE OPERATIONAL BUDGET

Who: Executive Director

How: Identify and contract leaders for all classes, events and programming in the space. Use

budget in this plan as a guide but remember these ideas are fluid and will change.

When: Q4 2021



8. LAUNCH PROGRAMMING

Who: Executive Director

How: Ideally the space is ready to host at least 1 major event, even though construction has not started or is not complete. This is necessary to show the community what the building can be and will help lure the second/third round of donors who tend to be more fickle and want to see this space in action before they commit.

When: Q4 2021



9. CONSTRUCTION & FUNDRAISING CONTINUES

Who: Executive Director and CCC leadership

How: There will be a lull in fundraising, you will need to constantly be looking for earned media and update the public. Social media is very important here. This is a reminder that this process is hard, and you will hear more "No's" than "Yes's." Do not give up; it will all work out.

When: Q1 – Q3 2022



10. GRAND OPENING

Who: Cabot 2025 Group, CCC, Executive Director

How: Congratulations! It's your big day, make a big deal out of it!

When: Q4 2022 - Q1 2023



COMMUNITY

BEAUTIFICATION

PUBLIC ART

Cabot wants to incorporate a fresh look while also highlighting the creative spirit of its residents. By incorporating wayfinding signage with a local artist, this will help visitors navigate the streets of Cabot while also displaying unique pieces of artwork. These signs will be especially useful due to the geographic size of Cabot by connecting all points of the city.

The goal is to fill Cabot with public art and wayfinding, in order to do that we needs lots of locations to find. This plan will kick off in year 1 with 5 pieces of public art and wayfinding signage with the goal being to add 1-2 pieces each year.



Artistic Rendering: Welcome to Cabot mural from a Cabot postcard provided for use by John Rudd.



THE FIRST 5 PIECES WILL BE LOCATED AT:

Corner of Highway 89/Highway 367

"Cabot City Hall"

Description: Established here after the 1976 tornado

Corner of Highway 89/Highway 321

"Downtown Cabot"

Description: The heartbeat of our community

Exit 16A - Corner of Highway 5/Highway 321

"Cabot Sports Complex"

Description: Built in 2016, the complex offers space for swimming, baseball, and football activities

Corner of Highway 89/Highway 5

"Downtown Cabot"

Description: Do you hear that train? Cause we hear that train

Exit 19 – Highway 89 (Going East into town)

"Cabot Creative Center"

Description: Where the originality of Cabot comes to life

WAYFINDING

As part of the placemaking action plan, Alchemy designed a number of potential logos for the City of Cabot, presented here. Based on the current logo, the first round of logos was more conservative design-wise; the second and third round explored more artistic designs; and the final round sought clean lines and simplicity.

Potential slogans were also explored. The top option: "All Tracks Lead Home."

Once consensus is reached on a future logo for Cabot, more specific wayfinding signage can be designed and fabricated for installation.

SEE APPENDIX C: LOGO OPTIONS



EACH PIECE OF ART WILL BE ACCOMPANIED BY A WAYFINDING SIGN THAT WILL INCLUDE:

- New logo for the City of Cabot
- A location it is pointing you to
- A short description of that location
- The name of the art piece accompanying it
- The name of the local artist





Example: Wayfinding Signage Associated with a public art installation

Additional wayfinding signage should include: directional signage (not associated with public art pieces) placed at directional decision making points, welcome signage at key entrypoints, and gateway signage around the downtown area.



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Example: Wayfinding Arch

Example: Directional Wayfinding Signage





1. DETERMINE LOCATION FOR ALL SIGNAGE & ARTWORK

Who: Cabot 2025 Group

How: Use Alchemy-identified sites listed above as starting guide

When: Q2 2021



2. DETERMINE NEW LOGO & SLOGAN

Who: Cabot 2025 Group

How: Use logo options created in this plan (presented above) and select one

When: Q2 2021



3. CREATE FUNDING PLAN

Who: Cabot 2025 Group

How: Each new sign and art piece will need approximately \$5,000 in funding (Artist payment, construction, execution). These funds should come from the following sources: City of Cabot, Lonoke County, CFAC and locally raised sources.

When: Q3 2021



4. IDENTIFY ARTISTS

Who: Cabot 2025 Group

How: Place ads in Little Rock and social media calling for new artists to submit to a

predetermined application and criteria.

When: Q3 2021





5. BUILD PIECES

Who: Cabot 2025 Group, Selected Artists, Sign Fabricator

How: Construct pieces

When: Q4 2021



6. SHARE!

Who: Cabot 2025 Group

How: Public art and wayfinding are easily visible to the public, and the completion and installation can create a lot of buzz for the Cabot 2025 plan and for the city as a whole. Share on social media and in local news sources.

When: Q4 2021



NEIGHBORHOOD FESTIVALS



While Cabot already hosts two festivals per year, residents felt that adding something new would help bring its community closer. By incorporating the idea of a neighborhood festival, the various communities throughout the city will have the opportunity host their fellow neighbors from across town to create a more inclusive Cabot.

These events are meant to roam from neighborhood to neighborhood. You can do 5 in a year, or just 1, but each time you do a new festival it takes place in a different neighborhood. Get creative and leave it up to the residents.





1. CREATE NEIGHBORHOOD FESTIVAL COMMITTEE

Who: Cabot 2025 Group

How: Identify representatives from each neighborhood to help with design, planning, and

organization of festivals.

When: Q2 2021



2. DEVELOP FESTIVAL TIMELINE & THEMES FOR EACH NEIGHBORHOOD

Who: Neighborhood Festival Committee

How: Present ideas/themes to committee to put to a vote

When: Q2 2021



3. DEVELOP & HOST FIRST NEIGHBORHOOD FESTIVAL

Who: Neighborhood Festival Committee

How: Determine budgets, funders, market event heavily on social media and local media

channels, and launch festival!

When: Q4 2021



IMPLEMENTATION

TIMELINE

Q2 2021



CREATIVE CENTER

FORM CAPITAL CAMPAIGN COMMITTEE

Who: Cabot 2025 Leadership Team

When: Q2 2021



CREATIVE CENTER

TAKE OVER CONTROL OF FIREHOUSE

Who: Cabot 2025 Leadership Team

When: Q2 2021



BEAUTIFICATION

DETERMINE LOCATION FOR ALL SIGNAGE & ARTWORK

Who: Cabot 2025 Group

When: Q2 2021



BEAUTIFICATION

DETERMINE NEW LOGO & SLOGAN

Who: Cabot 2025 Group

When: Q2 2021



NEIGHBORHOOD FESTIVALS

CREATE NEIGHBORHOOD FESTIVAL COMMITTEE

Who: Cabot 2025 Group

When: Q2 2021



NEIGHBORHOOD FESTIVALS

DEVELOP FESTIVAL TIMELINE & THEMES FOR EACH NEIGHBORHOOD

Who: Neighborhood Festival Committee

When: Q2 2021





CREATIVE CENTER

HIRE EXECUTIVE DIRECTOR

Who: Capital Campaign Committee

When: Q3 2021





CREATIVE CENTER

DETERMINE TRUE CAPITAL COSTS

Who: Capital Campaign Committee

When: Q3 2021



CREATIVE CENTER

LAUNCH CAPITAL CAMPAIGN

Who: Capital Campaign Committee

When: Q3 2021



CREATIVE CENTER

IDENTIFY RENTAL PARTNERS

Who: Executive Director and CCC leadership

When: Q3 2021



BEAUTIFICATION

CREATE FUNDING PLAN

Who: Cabot 2025 Group

When: Q3 2021



BEAUTIFICATION

IDENTIFY ARTISTS

Who: Cabot 2025 Group

When: Q3 2021

Q4 2021



CREATIVE CENTER

FINALIZE OPERATIONAL BUDGET

Who: Executive Director

When: Q4 2021



CREATIVE CENTER

LAUNCH PROGRAMMING

Who: Executive Director

When: Q4 2021



BEAUTIFICATION

BUILD PIECES

Who: Cabot 2025 Group, Selected Artists, Sign Fabricator

When: Q4 2021





BEAUTIFICATION

SHARE!

Who: Cabot 2025 Group

When: Q4 2021



NEIGHBORHOOD FESTIVALS

DEVELOP & HOST FIRST NEIGHBORHOOD FESTIVAL

Who: Neighborhood Festival Committee

When: Q4 2021

2022-2023



CREATIVE CENTER

CONSTRUCTION & FUNDRAISING CONTINUES

Who: Executive Director and CCC leadership

When: Q1 – Q3 2022



CREATIVE CENTER

GRAND OPENING

Who: Cabot 2025 Group, CCC, Executive Director

When: Q4 2022 - Q1 2023



CONCLUSION

Cabot has clearly demonstrated their desire and passion to better their community and is ready to take the action steps to make that a reality. With the leadership of the Cabot 2025 group, we believe these three projects will bring the sense of community and entertainment Cabot residents are looking for.

However, this action plan was designed to serve as a resource and should be modified through the process to match any changes or new ideas that should be incorporated.

The development of the Cabot creative center will be a landmark for cultural, economic, and community development. This multi-use space will require the most attention and dedication of the all the projects, but will hopefully provide the most tantalizing change for the community. Although fundraising can be viewed as the most difficult piece, it is important the "trust the process" and think strategically and creatively on how to find these dollars. They do exist and are accessible to even the smallest community.

We have been honored to do this work with you and get to know such wonderful people. Thank you for opening your homes, businesses, ideas and community to us. Cabot can, and should, become the envy of every smaller community in the south, and we believe this action plan will get you there.

YOU CAN FIND THE APPENDICES ON THE FOLLOWING PAGES.

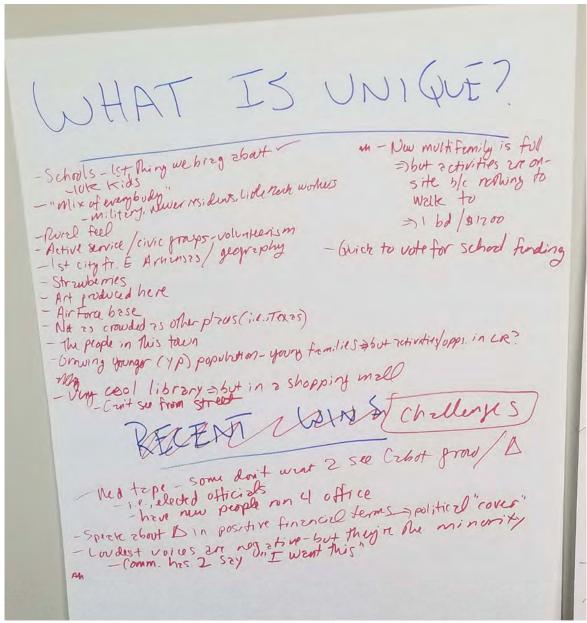


APPENDIX A:

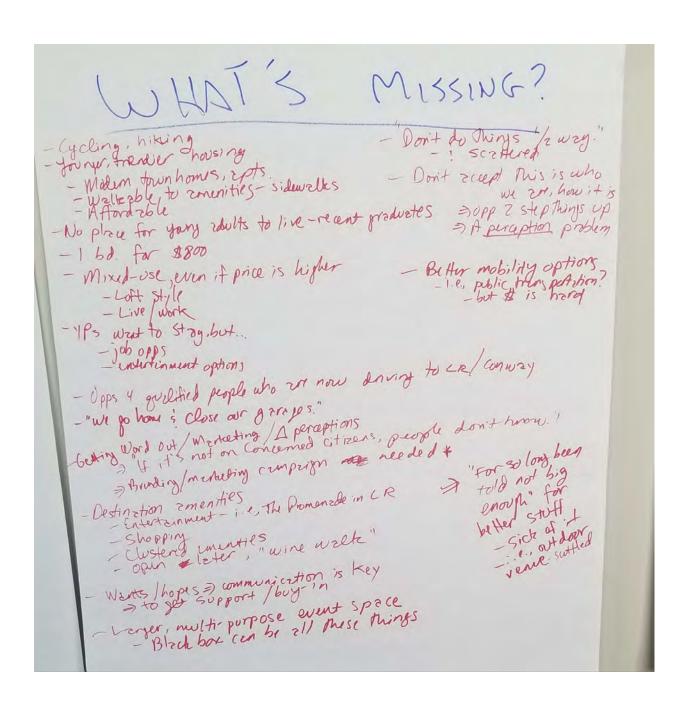
COMMUNITY VISIONING RESULTS



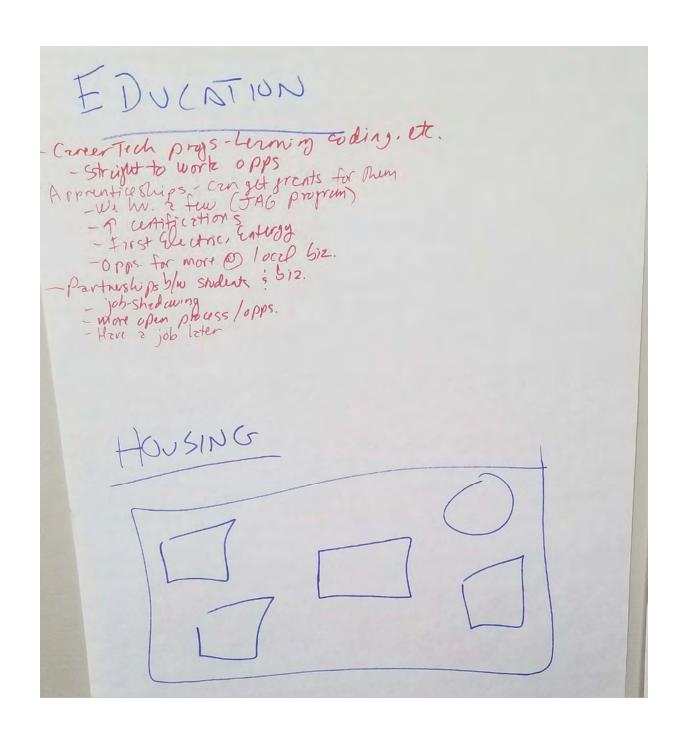
Session: Steering Committee













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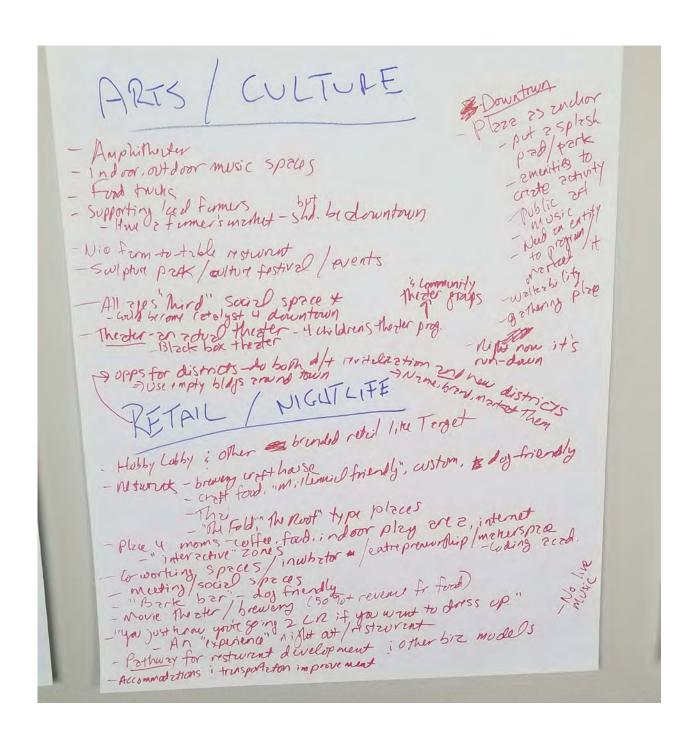
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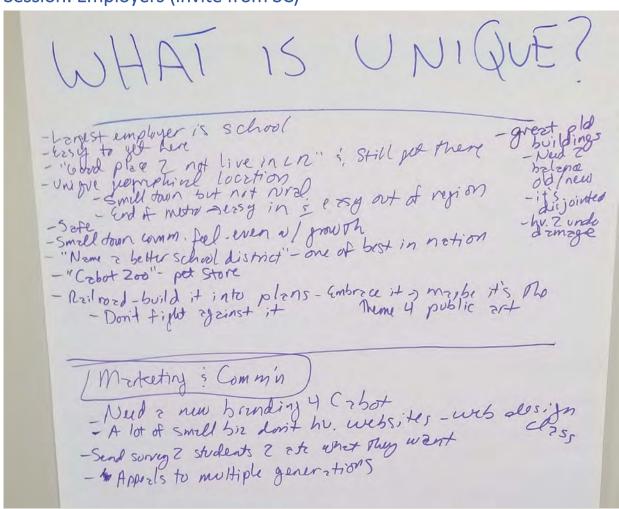


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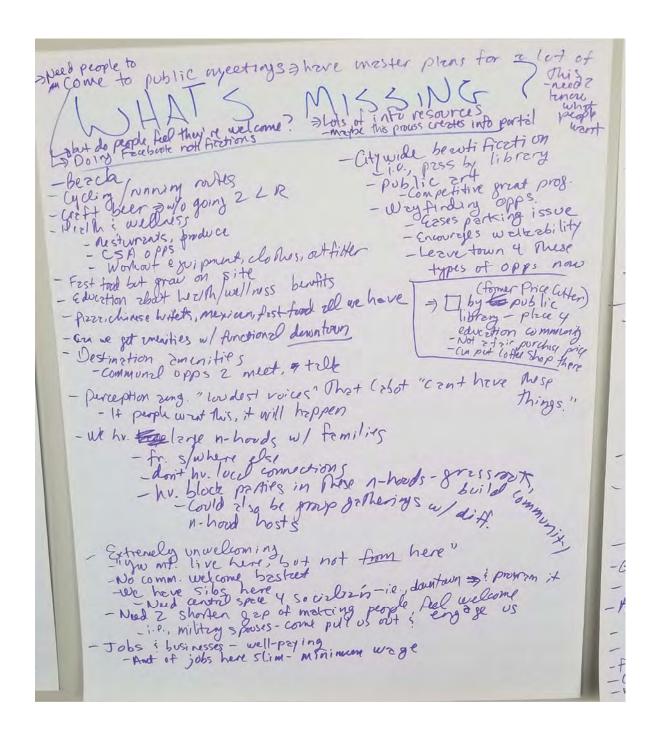
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Session: Employers (invite from SC)



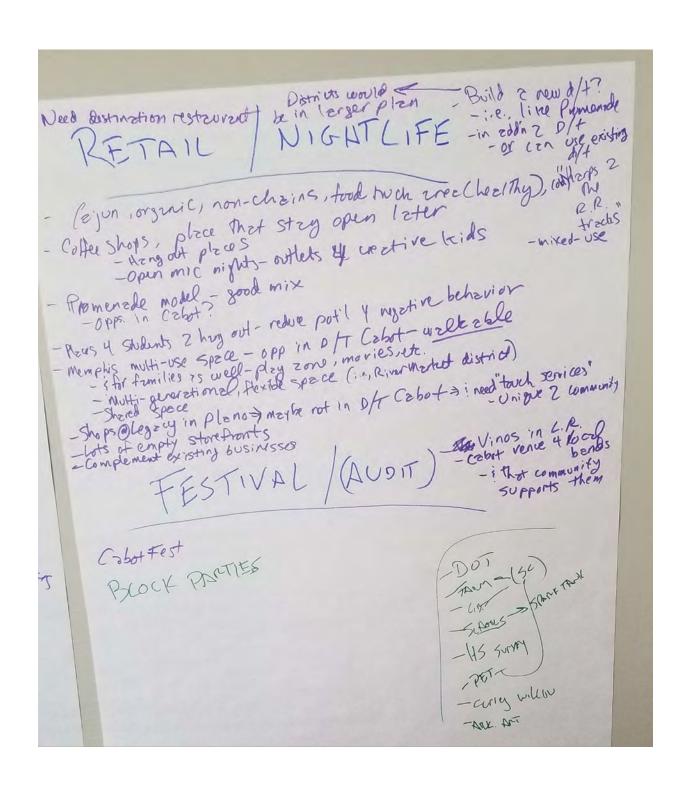




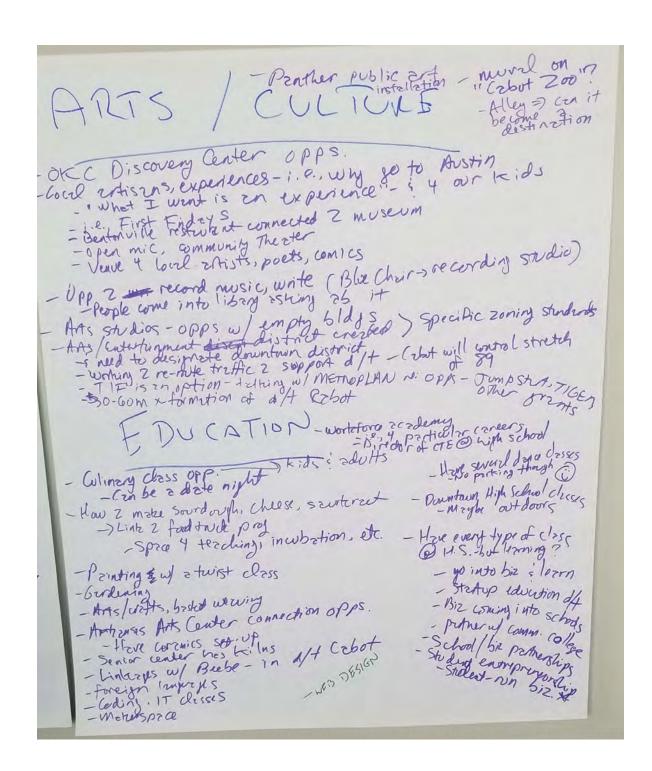


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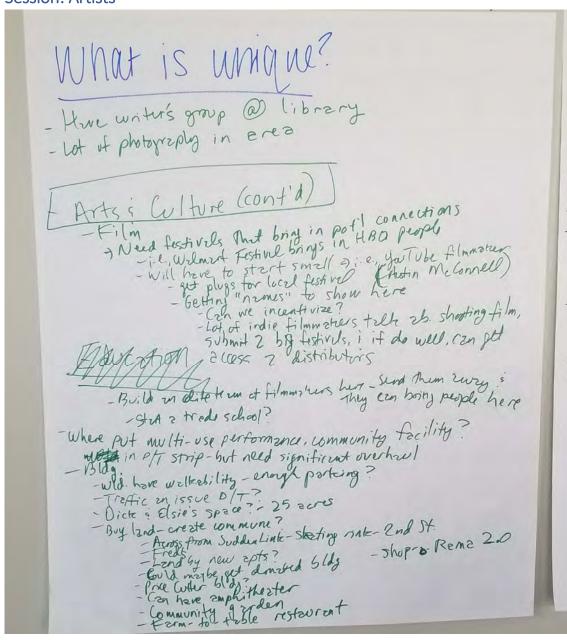




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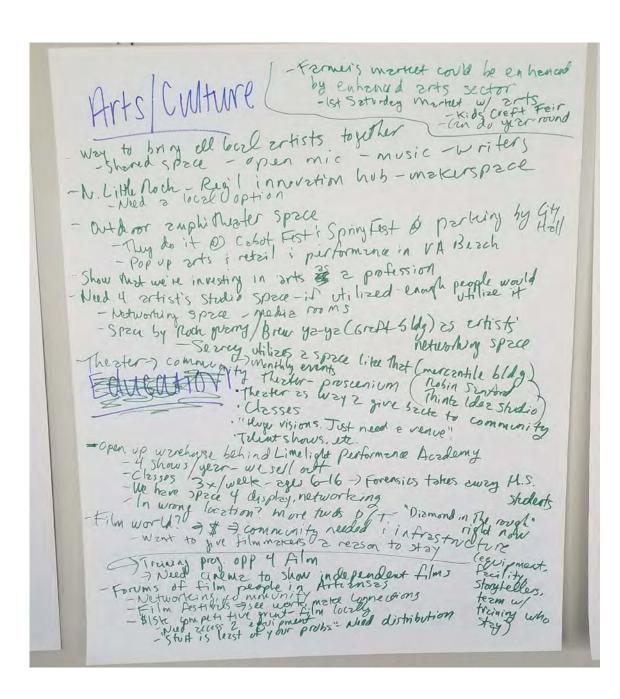
Session: Artists



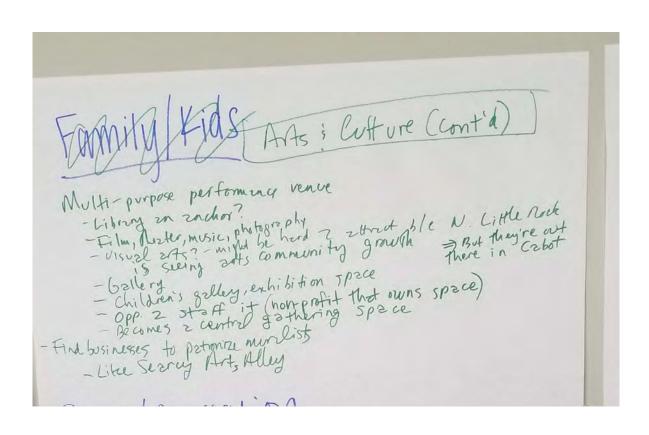


What is missing? -Murals -Hiking trails - nearest legit trail is Tacksonville -5/M that futures local community artists -Diffielt 2 access arts community - Networking Space - Gallery Acaturing local artists - Gallery Acaturing local artists in multiple media - Annual great contest 4 local artists in multiple media - Annual great contest 4 local artists in multiple media - Create piece in a arts - Prace - Artists in residence - Increased walterbility, scooters-non-mutorized access - Onuntourn? - Traffic bad - No distinct downtown bring back - Opportunity 2 page business local - "Shap-a-Rama" - Opportunity 2 page business local - "Shap-a-Rama" - Opportunity 2 page business local - "Shap-a-Rama" - Oth rid of dry wornty policy



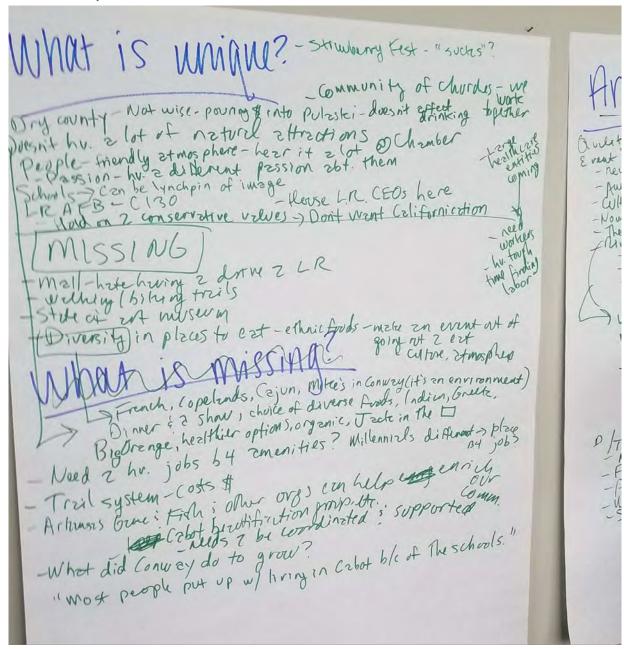








Session: Open Invitation Session





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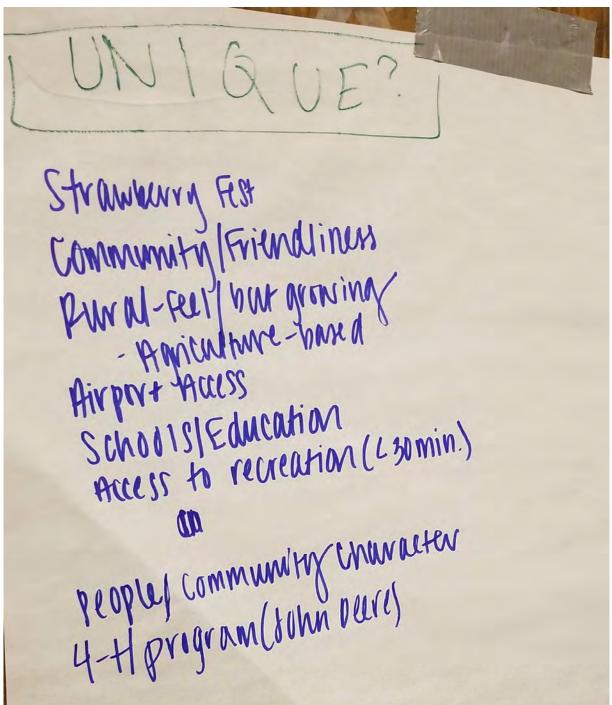
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- Need safe places 2 walk-exacerbates car way
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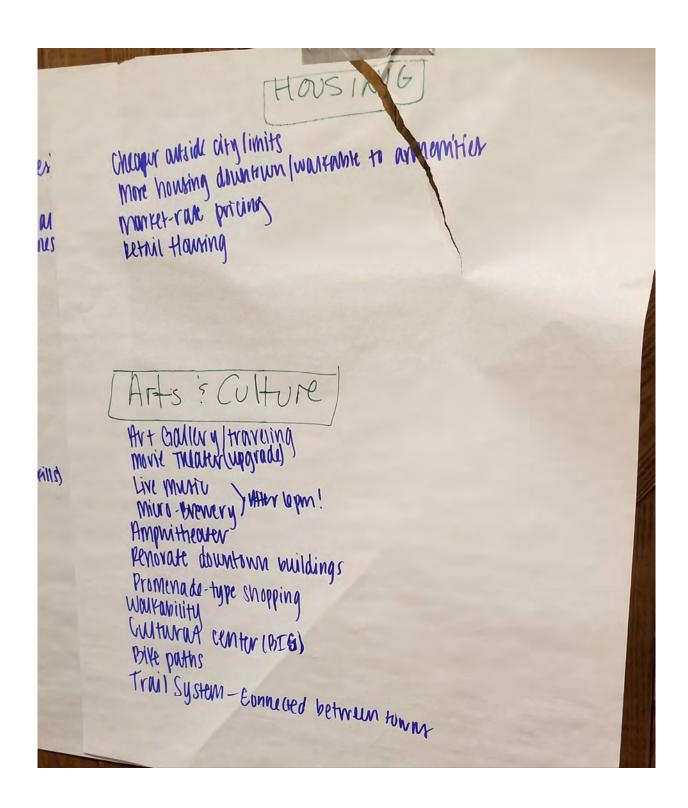
Session: Small Business





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APPENDIX B:

CULTURAL

CENTER

BUDGET

CABOT CULTURAL CENTER 3.0 EDUCATION

| \$72,200 | \$1,125 | \$2,930 | 266 | | | | Total |
|-------------|--------------------|-------------|---------|-----------------|---------|---|-------------------------|
| \$8,800 | \$250 | \$470 | 126 | | | | |
| \$1,200 | \$50 | \$80 | 00 | \$10 | 60 mins | 1 | Arts 2 |
| \$1,200 | \$50 | \$80 | 8 | \$10 | 60 mins | 1 | Arts 1 |
| \$1,200 | \$50 | \$80 | 8 | \$10 | 60 mins | 1 | Sewing/Crafting |
| \$4,000 | \$50 | \$150 | 10 | \$15 | 60 mins | 1 | Photography |
| \$1,200 | \$50 | \$80 | 00 | \$10 | 60 mins | 1 | Painting 101 |
| | | | Arts | Visual Arts | | | |
| \$3,000 | \$225 | \$300 | 24 | | | | |
| \$400 | \$50 | \$60 | 6 | \$10 | 60 mins | 1 | AV Production |
| \$600 | \$75 | \$90 | 6 | \$15 | 90 mins | 1 | Family Consumer Science |
| \$1,600 | \$50 | \$90 | 6 | \$15 | 60 mins | 1 | Vo-Tech |
| \$400 | \$50 | \$60 | 6 | \$10 | 60 mins | 1 | Social Media |
| | | | ucation | Adult Education | | | |
| \$49,200 | \$450 | \$1,680 | 84 | | | | |
| \$4,400 | \$50 | \$160 | 8 | \$20 | 60 mins | 1 | Culinary 3 |
| \$4,400 | \$50 | \$160 | 8 | \$20 | 60 mins | 1 | Culinary 2 |
| \$4,400 | \$50 | \$160 | 8 | \$20 | 60 mins | 1 | Culinary 1 |
| \$4,400 | \$50 | \$160 | 8 | \$20 | 60 mins | 1 | Garden Bounty |
| \$7,600 | \$50 | \$240 | 12 | \$20 | 60 mins | 1 | Baking 101 |
| \$4,400 | \$50 | \$160 | 8 | \$20 | 60 mins | 1 | Canning/Fermenting |
| \$7,600 | \$50 | \$240 | 12 | \$20 | 60 mins | 1 | Cooking with Kids |
| \$4,400 | \$50 | \$160 | 8 | \$20 | 60 mins | 1 | Pre-Made Meals |
| \$7,600 | \$50 | \$240 | 12 | \$20 | 60 mins | 1 | Culinary 101 |
| | | | ary | Culinary | | | |
| \$11,200 | \$200 | \$480 | 32 | | | | |
| \$2,800 | \$50 | \$120 | ∞ | \$15 | 90 mins | 1 | Filmaking 2 |
| \$2,800 | \$50 | \$120 | 8 | \$15 | 90 mins | 1 | Filmaking 1 |
| \$2,800 | \$50 | \$120 | ∞ | \$15 | 90 mins | 1 | Acting 2 |
| \$2,800 | \$50 | \$120 | 8 | \$15 | 90 mins | 1 | Acting 1 |
| | | | nance | Performance | | | |
| ACC MORNING | icaciici i aff sex | VIAL / LAIV | Jung | 0000 | | | |

SUMMER CAMP

| Summer Camp | Cost | Students | # Days | # Sessions | Gross | Teacher Pay / Session | Teacher Pay / YR | Net |
|---------------|-------|----------|--------|------------|----------|-----------------------|------------------|----------|
| Art Camp | \$225 | 10 | 5 | ω | \$6,750 | \$350 | \$1,050 | \$5,700 |
| Culinary Camp | \$225 | 10 | 5 | 3 | \$6,750 | \$250 | \$750 | \$6,000 |
| Science Camp | \$225 | 10 | 5 | ω | \$6,750 | \$700 | \$2,100 | \$4,650 |
| | | | | | \$20,250 | \$1,300 | \$3,900 | \$16,350 |

REVENUE

| | | | | | REVENUE | | | | |
|----------------------|-----------|--------|------|----------|-----------|------------|--------|-----------|-----------|
| Program | Frequency | Times | Cost | Audience | AMT/Month | Total Year | People | Bar/Event | Bar Month |
| | | | | | Gallery | | | | |
| Gallery Opening | 10x/year | 6pm | \$0 | 30 | \$0 | \$0 | 180 | \$120 | NA |
| Gallery Talk | 1x/Month | 7pm | \$0 | 15 | \$0 | \$0 | 180 | \$60 | \$60 |
| | | | | 45 | \$0 | \$0 | 360 | \$180 | \$60 |
| | | | | | Music | | | | |
| Live Music | 1x/week | Varies | \$5 | 35 | \$700 | \$8,400 | 1680 | \$280 | \$1,120 |
| | | | | 35 | \$700 | \$8,400 | 1680 | \$280 | \$1,120 |
| | | | | | Film | | | | |
| Family Movie | 1/month | 4pm | \$10 | 50 | \$500 | \$6,000 | 600 | \$300 | \$300 |
| Cult Classic | 1/Month | 7pm | \$5 | 30 | \$150 | \$1,800 | 360 | \$180 | \$180 |
| Independent Film | 1/Month | 7pm | \$5 | 30 | \$150 | \$1,800 | 360 | \$180 | \$180 |
| | | | | 110 | \$800 | \$9,600 | 1320 | \$660 | \$660 |
| | | | | | Social | | | | |
| Trivia Night | 1/Week | 7pm | \$0 | 30 | \$0 | \$0 | 1440 | \$240 | \$1,200 |
| Open Mic | 1/Month | 7pm | \$0 | 30 | \$0 | \$0 | 360 | \$240 | \$720 |
| Comedy / Improv | 1/Month | 7pm | \$5 | 30 | \$150 | \$1,800 | 360 | \$240 | \$720 |
| Paint & Wine | 2/month | 7pm | \$15 | 12 | \$360 | \$4,320 | 144 | \$96 | \$288 |
| Event | 1/Month | 7pm | \$5 | 30 | \$150 | \$1,800 | 360 | \$240 | \$720 |
| Variety Night | 4/year | 8pm | \$25 | 350 | \$8,750 | \$35,000 | 1400 | \$4,200 | \$16,800 |
| Spc. Culinary Nights | 1x/Month | 7pm | \$75 | 60 | \$4,500 | \$54,000 | 720 | \$480 | \$5,760 |
| | | | | 542 | \$13,910 | \$96,920 | 4784 | \$5,736 | \$26,208 |
| Total Program | | | | 732 | \$15,410 | \$114,920 | 8144 | \$6,856 | \$28,048 |

REVENUE, CONTINUED

| Visual Art | Pieces | Avg Cost | Avg. Sold | 30% Take | Year |
|-------------------|--------|----------|-----------|----------|---------|
| Gallery Sales | 15 | \$250 | 6 | \$450 | \$2,700 |
| Merchandise Sales | | \$10 | 80 | \$240 | \$1,440 |
| Gallery Sales | | | 86 | \$690 | \$4,140 |

| Rental | Frequency | Location | Cost | Weeks | Total | Audience | Bar Sales |
|------------------|-----------|-----------|----------|---------|-------------|---------------|--------------|
| | | | Weekday | Weekend | | | |
| Gallery Rental | 5/year | Gallery | \$150 | \$200 | \$2,750 | 250 | \$1,750 |
| Classroom Rental | 5/year | Classroom | \$100 | \$100 | \$1,000 | 200 | \$1,400 |
| | | | | | \$3,750 | 450 | \$3,150 |
| | | | | - | - | - | |
| Tenants | Price | Sq. Ft. | Annual | Monthly | Monthly Cam | Total Monthly | Total Annual |
| Restaurant | \$14.00 | 2000 | \$28,000 | \$2,333 | \$232 | \$2,565 | \$30,780 |
| Coffeeshop | \$12.00 | 750 | \$9,000 | \$750 | \$149 | \$899 | \$10,793 |
| | | | | | | ¢2 /6/ | |

| Bar Sales | Year | Month | |
|-----------|-----------|----------------|-----------|
| Bar | \$336,576 | \$28,048 | |
| Total | \$336,576 | \$28,048 | |
| | | 30% Sales: | \$100,973 |
| | | Monthly Costs: | \$8,414 |
| | | | |

| 8594 | Attendance |
|---------------------|-------------|
| \$164,383 | Grand Total |
| \$41,573 | Tenants |
| \$3,750 | Rentals |
| \$4,140 | Art Sales |
| \$114,920 | Programming |
| Subtotals - Revenue | Subtotals |

EXPENSES

| \$123,073 | Net Revenue \$123,073 | | | | |
|------------|---------------------------------|------------|---------|-----------|----------------------|
| \$41,310 | Grand Total - Expenses \$41,310 | | | | |
| \$164,383 | Grand Total - Revenue | | | | |
| \$41,310 | \$3,475 | | | | Total |
| \$28,800 | \$2,400 | Cost/Month | | | |
| \$19,440 | \$1,620 | \$120 | \$1,500 | 1/Month | Spc. Culinary Nights |
| NA | NA | NA | NA | 4/year | Variety Nights |
| \$960 | \$80 | \$30 | \$50 | 1/Month | Event |
| \$2,640 | \$220 | \$30 | \$80 | 2x/Month | Paint and Wine |
| \$960 | \$80 | \$30 | \$50 | 1/Month | Comedy |
| \$960 | \$80 | \$30 | \$50 | 1x/Month | Open Mic |
| \$3,840 | \$320 | \$30 | \$50 | 1x/WK | Trivia Night |
| | | Social | So | | |
| \$4,080 | \$340 | | | | |
| \$1,560 | \$130 | \$30 | \$100 | 1/Month | Independent Film |
| \$1,560 | \$130 | \$30 | \$100 | 1/Month | Cult Classic |
| \$960 | \$80 | \$30 | \$50 | 1/Month | Family Film |
| | | Film | Fi | | |
| \$7,680 | \$640 | | | | |
| \$7,680 | \$640 | \$60 | \$100 | 1x/WK | Live Music (bar) |
| | | Music | Mı | | |
| \$750 | \$95 | | | | |
| \$360 | \$30 | \$30 | \$0 | 1x/Month | Gallery Talk |
| \$390 | \$65 | \$30 | \$50 | 6x/Year | Gallery Opening |
| | | Gallery | Gal | | |
| Total Year | AMT/Month | Bar Staff | Cost | Frequency | Program |
| | | | - | | |

MARKETING

| \$13,000 | | Grand Total |
|----------|-------------|------------------|
| \$6,400 | \$1,200 | Total |
| \$1,200 | \$100 | Postcards |
| \$1,200 | \$100 | Posters |
| \$4,000 | \$1,000 | Brochures |
| | Printing | |
| \$6,600 | \$550 | Total |
| \$2,400 | \$200 | Print |
| \$1,200 | \$100 | Radio |
| \$3,000 | \$250 | Social Media Ads |
| | Advertising | |
| Total | Month | |
| | | |

STAFFING

| ETE C+aff | Salary |
|--------------------|-----------|
| | Jaiai y |
| Executive Director | \$65,000 |
| Program Director | \$40,000 |
| Venue Director | NA |
| Administrator | \$32,000 |
| Assistant | NA |
| Total | \$137,000 |
| | |
| Contract Staff | |
| Marketing Company | \$6,000 |
| Technical Director | \$4,000 |
| Total | \$10,000 |
| | |

FULL BUDGET

| Stilaty Stil | \$11,686.50 | \$11,130.00 | \$10,600 | | | | | | | | | | | | | |
|--|--------------|--------------|-----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|--------------------------|
| Statistic Statist St | \$4,410.00 | \$4,200.00 | \$4,000 | | \$2,000 | \$2,000 | | | | | | | | | | Special Event 3 |
| Standard Standard | \$2,205.00 | \$2,100.00 | \$2,000 | | | | | | \$1,000 | \$1,000 | | | | | | Special Event 2 |
| Standard Standard | \$1,102.50 | \$1,050.00 | \$1,000 | | | | | | | | | | \$1,000 | | | Special Event 1 |
| Sti_A17 Sti_A11 Sti_A117 Sti_A117 | \$3,969.00 | \$3,780.00 | \$3,600 | \$300 | \$300 | \$300 | \$300 | \$300 | \$300 | \$300 | \$300 | \$300 | \$300 | \$300 | \$300 | Development Expense |
| Statistic Stat | | | | | | | | ising | Fundra | | | - | | | | |
| Statistic Stat | \$2,646 | \$2,520 | | | | | | | | | | | | | | |
| Stilato Stil | \$2,646.00 | \$2,520.00 | \$2,400 | \$200 | \$200 | \$200 | \$200 | \$200 | \$200 | \$200 | \$200 | \$200 | \$200 | \$200 | \$200 | Rental Expense |
| Stilati Stil | | | | | | | | als | Rent | | | | | | | |
| STATE STAT | \$138,915 | \$132,300 | \$126,000 | | | | | | | | | | | | | |
| STATES S | \$0.00 | \$0.00 | | | | | | | | | | | | | | Bar Expense |
| STITAT S | \$2,646.00 | \$2,520.00 | \$2,400 | \$200 | \$200 | \$200 | \$200 | \$200 | \$200 | \$200 | \$200 | \$200 | \$200 | \$200 | \$200 | Tech Expense |
| S11,417 S11, | \$5,292.00 | \$5,040.00 | \$4,800 | \$400 | \$400 | \$400 | \$400 | \$400 | \$400 | \$400 | \$400 | \$400 | \$400 | \$400 | \$400 | Gallery Expense |
| Sin | \$13,230.00 | \$12,600.00 | \$12,000 | \$3,000 | | | \$3,000 | | | \$3,000 | | | | \$3,000 | | Variety Nights |
| | \$45,974.25 | \$43,785.00 | \$41,700 | \$3,475 | \$3,475 | \$3,475 | \$3,475 | \$3,475 | \$3,475 | \$3,475 | \$3,475 | \$3,475 | \$3,475 | \$3,475 | \$3,475 | Programming Expense |
| | \$2,646.00 | \$2,520.00 | \$2,400 | \$200 | \$200 | \$200 | \$200 | \$200 | \$200 | \$200 | \$200 | \$200 | \$200 | \$200 | \$200 | Education Expense |
| | \$4,299.75 | \$4,095.00 | \$3,900 | \$867 | | | | \$867 | \$867 | \$867 | | | \$433 | | | Summer Camp Teacher Fees |
| EXPENSES EXPENSES EXPENSES EXPENSES EXPENSES E | \$59,535.00 | \$56,700.00 | \$54,000 | \$4,500 | \$4,500 | \$4,500 | \$4,500 | \$4,500 | \$4,500 | \$4,500 | \$4,500 | \$4,500 | \$4,500 | \$4,500 | \$4,500 | Teacher Fees |
| | \$5,292.00 | \$5,040.00 | \$4,800 | \$400 | \$400 | \$400 | \$400 | \$400 | \$400 | \$400 | \$400 | \$400 | \$400 | \$400 | \$400 | Upkeep/Maintenance |
| EXPENSES EXPENSES EXPENSES EXPENSES Staff \$11,417 \$11, | | | | | | | | nming | Progran | | | | | | | |
| EXPENSES EXPENSES EXP | \$200,985.75 | \$191,415.00 | \$182,300 | | | | | | | | | | | | | |
| | \$11,025.00 | \$10,500.00 | \$10,000 | \$833 | \$833 | \$833 | \$833 | \$833 | \$833 | \$833 | \$833 | \$833 | \$833 | \$833 | \$833 | Contract Staff |
| Staff Staft Staf | \$23,814.00 | \$22,680.00 | \$21,600 | \$1,800 | \$1,800 | \$1,800 | \$1,800 | \$1,800 | \$1,800 | \$1,800 | \$1,800 | \$1,800 | \$1,800 | \$1,800 | \$1,800 | Health Insurance |
| EXPENSES Staff | \$15,104.25 | \$14,385.00 | \$13,700 | \$1,142 | \$1,142 | \$1,142 | \$1,142 | \$1,142 | \$1,142 | \$1,142 | \$1,142 | \$1,142 | \$1,142 | \$1,142 | \$1,142 | Payroll Taxes |
| EXPENSES Staff | \$151,042.50 | \$143,850.00 | \$137,000 | \$11,417 | \$11,417 | \$11,417 | \$11,417 | \$11,417 | \$11,417 | \$11,417 | \$11,417 | \$11,417 | \$11,417 | \$11,417 | \$11,417 | Staff |
| EXPENSES | | | | | | | | Ħ | Sta | | | | | | | |
| 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - | | | | | | | | ISES | EXPEN | | | | | | | |
| Feb Mar Apr May June July Aug Sep Oct Nov Dec Total Year 2 (5%) | Year 3 (5%) | Year 2 (5%) | Total | Dec | Nov | Oct | Sep | Aug | July | June | May | Apr | Mar | Feb | Jan | |

FULL BUDGET, CONTINUED

| \$14,553.00 | | | | | | | | | | | | | | _ | |
|-------------|-------------|----------|-------|-------|-------|-------|----------|--------------------|-------|-------|-------|---------|-------|-------|-----------------------|
| ********* | \$13,860.00 | \$13,200 | | | | | | | | | | | | | |
| \$0.00 | \$0.00 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | Elevator Maintainence |
| \$2,646.00 | \$2,520.00 | \$2,400 | \$200 | \$200 | \$200 | \$200 | \$200 | \$200 | \$200 | \$200 | \$200 | \$200 | \$200 | \$200 | Phone/Internet |
| \$3,969.00 | \$3,780.00 | \$3,600 | \$300 | \$300 | \$300 | \$300 | \$300 | \$300 | \$300 | \$300 | \$300 | \$300 | \$300 | \$300 | Water |
| \$7,938.00 | \$7,560.00 | \$7,200 | \$600 | \$600 | \$600 | \$600 | \$600 | \$600 | \$600 | \$600 | \$600 | \$600 | \$600 | \$600 | Electric |
| | | | | | | | ties | Utilities | | | | | | | |
| \$15,655.50 | \$14,910.00 | \$14,200 | | | | | | | | | | | | | |
| \$7,056.00 | \$6,720.00 | \$6,400 | \$533 | \$533 | \$533 | \$533 | \$533 | \$533 | \$533 | \$533 | \$533 | \$533 | \$533 | \$533 | Printing |
| \$7,276.50 | \$6,930.00 | \$6,600 | \$550 | \$550 | \$550 | \$550 | \$550 | \$550 | \$550 | \$550 | \$550 | \$550 | \$550 | \$550 | Advertising |
| \$1,323.00 | \$1,260.00 | \$1,200 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | Graphic Design |
| | | | | | | | ting | Marketing | | | | | | | |
| \$10,861.83 | \$10,344.60 | \$9,852 | | | | | | | | | | | | | |
| \$1,323.00 | \$1,260.00 | \$1,200 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | Legal Fees |
| \$3,307.50 | \$3,150.00 | \$3,000 | \$250 | \$250 | \$250 | \$250 | \$250 | \$250 | \$250 | \$250 | \$250 | \$250 | \$250 | \$250 | Audit/CPA |
| \$396.90 | \$378.00 | \$360 | \$30 | \$30 | \$30 | \$30 | \$30 | \$30 | \$30 | \$30 | \$30 | \$30 | \$30 | \$30 | Fine Art Policy |
| \$0.00 | \$0.00 | \$0 | | | | | | | | | | | | | Liquor Liability |
| \$542.43 | \$516.60 | \$492 | \$41 | \$41 | \$41 | \$41 | \$41 | \$41 | \$41 | \$41 | \$41 | \$41 | \$41 | \$41 | Workers Comp |
| \$5,292.00 | \$5,040.00 | \$4,800 | \$400 | \$400 | \$400 | \$400 | \$400 | \$400 | \$400 | \$400 | \$400 | \$400 | \$400 | \$400 | Insurance |
| | | | | | | | Pro Fees | Insurance/Pro Fees | | | | | | | |
| \$27,673 | \$26,355 | \$25,100 | | | | | | | | | | | | | |
| \$5,512.50 | \$5,250.00 | \$5,000 | | | | | | | | | | \$5,000 | | | PILOT |
| \$9,922.50 | \$9,450.00 | \$9,000 | \$750 | \$750 | \$750 | \$750 | \$750 | \$750 | \$750 | \$750 | \$750 | \$750 | \$750 | \$750 | Misc/Contingency |
| \$0.00 | \$0.00 | \$0 | | | | | | | | | | | | | Bridge Loan Support |
| \$992.25 | \$945.00 | \$900 | \$75 | \$75 | \$75 | \$75 | \$75 | \$75 | \$75 | \$75 | \$75 | \$75 | \$75 | \$75 | Web Support |
| \$330.75 | \$315.00 | \$300 | \$25 | \$25 | \$25 | \$25 | \$25 | \$25 | \$25 | \$25 | \$25 | \$25 | \$25 | \$25 | Postage |
| \$1,323.00 | \$1,260.00 | \$1,200 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | Fees/Memberships |
| \$661.50 | \$630.00 | \$600 | \$50 | \$50 | \$50 | \$50 | \$50 | \$50 | \$50 | \$50 | \$50 | \$50 | \$50 | \$50 | Technology |
| \$0.00 | \$0.00 | \$0 | | | | | | | | | | | | | Ticketing System |
| \$661.50 | \$630.00 | \$600 | \$50 | \$50 | \$50 | \$50 | \$50 | \$50 | \$50 | \$50 | \$50 | \$50 | \$50 | \$50 | Newsletter |
| \$3,307.50 | \$3,150.00 | \$3,000 | \$250 | \$250 | \$250 | \$250 | \$250 | \$250 | \$250 | \$250 | \$250 | \$250 | \$250 | \$250 | Printing Expense |
| \$992.25 | \$945.00 | \$900 | \$75 | \$75 | \$75 | \$75 | \$75 | \$75 | \$75 | \$75 | \$75 | \$75 | \$75 | \$75 | QuickBooks |
| \$1,323.00 | \$1,260.00 | \$1,200 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | Bank Fees |
| \$1,323.00 | \$1,260.00 | \$1,200 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | Office Supplies |
| \$1,323.00 | \$1,260.00 | \$1,200 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | Copy Machine |
| | | | | | | | tration | Administration | | | | | | | |
| | | | | | | | | | | | | | | | |

FULL BUDGET, CONTINUED

| \$6,836 | \$6,510 | \$6,200 | Grand Iotal | 6 | | | | | | | | | | | |
|--------------|--------------|-----------|--------------|------------------------|----------|----------|----------|--------------|----------|----------|----------|----------|----------|----------|--------------------------|
| 45.000 | 40.00 | 45.000 | | | | | | | | | | | | | |
| \$429.812 | \$409.345 | \$389.852 | Total Income | To . | | | | | | | | | | | |
| \$32,303 | \$30,765 | \$29,300 | d Revenue | Total Unearned Revenue | 70: | | | | | | | | | | |
| \$397,509 | \$378,580 | \$360,552 | d Revenue | Total Earned Revenue | | | | | | | | | | | |
| \$32,303.25 | \$30,765.00 | \$29,300 | | | | | | | | | | | | | |
| \$8,268.75 | \$7,875.00 | \$7,500 | \$500 | \$500 | \$500 | \$500 | \$500 | \$500 | \$500 | \$500 | \$500 | \$500 | \$500 | \$500 | Endowment |
| \$5,512.50 | \$5,250.00 | \$5,000 | | \$5,000 | | | | | | | | | | | Special Event 3 |
| \$3,307.50 | \$3,150.00 | \$3,000 | | | | | | \$3,000 | | | | | | | Special Event 2 |
| \$2,205.00 | \$2,100.00 | \$2,000 | | | | | | | | | | \$2,000 | | | Special Event 1 |
| \$5,512.50 | \$5,250.00 | \$5,000 | | | | | \$2,500 | | | | | \$2,500 | | | Grants/Foundations |
| \$2,315.25 | \$2,205.00 | \$2,100 | \$1,000 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | \$100 | Individual Gifts |
| \$7,938.00 | \$7,560.00 | \$7,200 | \$600 | \$600 | \$600 | \$600 | \$600 | \$600 | \$600 | \$600 | \$600 | \$600 | \$600 | \$600 | Programming Sponsorships |
| \$5,512.50 | \$5,250.00 | \$5,000 | | | \$2,500 | | | | | | | \$2,500 | | | Corporate Gifts |
| | | | | | | | aising | Fundraising | | | | | | | |
| \$0 | \$0 | \$0 | | | | | | | | | | | | | |
| \$0.00 | \$0.00 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | Non-Profit Members |
| \$0.00 | \$0.00 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | Ticketing Fees |
| | | | | | | | rships | Partnerships | | | | | | | |
| \$49,968 | \$47,589 | \$45,323 | | | | | | | | | | | | | |
| \$45,833.68 | \$43,651.13 | \$41,573 | \$3,464 | \$3,464 | \$3,464 | \$3,464 | \$3,464 | \$3,464 | \$3,464 | \$3,464 | \$3,464 | \$3,464 | \$3,464 | \$3,464 | Tenants |
| \$4,134.38 | \$3,937.50 | \$3,750 | \$313 | \$313 | \$313 | \$313 | \$313 | \$313 | \$313 | \$313 | \$313 | \$313 | \$313 | \$313 | Rentals |
| | | | | | | | tals | Rentals | | | | | | | |
| \$347,540.85 | \$330,991.29 | \$315,230 | | | | | | | | | | | | | |
| \$38,565.23 | \$36,728.79 | \$34,980 | \$2,925 | \$2,925 | \$2,925 | \$2,925 | \$2,925 | \$2,925 | \$2,925 | \$2,925 | \$2,925 | \$2,925 | \$2,925 | \$2,805 | Bar |
| \$126,699.30 | \$120,666.00 | \$114,920 | \$9,577 | \$9,577 | \$9,577 | \$9,577 | \$9,577 | \$9,577 | \$9,577 | \$9,577 | \$9,577 | \$9,577 | \$9,577 | \$9,577 | Programming |
| \$22,325.63 | \$21,262.50 | \$20,250 | \$4,500 | | | | \$4,500 | \$4,500 | \$4,500 | | | \$2,250 | | | Summer Camps |
| \$155,055.60 | \$147,672.00 | \$140,640 | \$11,720 | \$11,720 | \$11,720 | \$11,720 | \$11,720 | \$11,720 | \$11,720 | \$11,720 | \$11,720 | \$11,720 | \$11,720 | \$11,720 | Education |
| \$4,564.35 | \$4,347.00 | \$4,140 | | \$690 | | \$690 | | \$690 | | \$690 | | \$690 | | \$690 | Gallery Sales |
| \$330.75 | \$315.00 | \$300 | | \$50 | | \$50 | | \$50 | | \$50 | | \$50 | | \$50 | Gallery Opening |
| | | | | | | | Income | Inco | | | | | | | |
| Year 3 (5%) | Year 2 (5%) | Total | Dec | Nov | Oct | Sep | Aug | July | June | May | Apr | Mar | Feb | Jan | |
| | | | | | | | - | _ | _ | | | | | | |

SQUARE FOOTAGE

| Space | Sq. Footage |
|-----------------------------------|-------------|
| Restaurant FOH | 1050 |
| Restaurant Kitchen | 900 |
| Performance Space | 150 |
| Kitchen Equipment | 0 |
| Culinary Academy Room/Event Space | 600 |
| Culinary Academy Room/Kitchen | 450 |
| Coffeeshop | 500 |
| Gallery | 400 |
| Classroom | 600 |
| Common Space | 550 |
| Total | 5200 |

BUILDOUT

| \$878,250 | 6000 | TOTAL |
|-----------|-------------------|--|
| \$36,000 | 0 | Interest on Bridge Loan (6% on \$600k) |
| \$50,000 | 0 | Misc |
| \$95,000 | 0 | 1/4 Operational Budget |
| \$25,000 | 0 | Soft Goods |
| \$50,000 | 0 | Performance Equipment |
| \$68,000 | 800 | Common Space |
| \$59,500 | 700 | Classroom |
| \$42,500 | 500 | Gallery |
| \$42,500 | 500 | Coffeeshop |
| \$38,250 | 450 | Culinary Academy Room/Kitchen |
| \$51,000 | 600 | Culinary Academy Room/Event Space |
| \$75,000 | 0 | Kitchen Equipment |
| \$50,000 | 150 | Performance Space |
| \$97,750 | 1150 | Restaurant Kitchen |
| \$97,750 | 1150 | Restaurant FOH |
| | | Firehouse |
| | N/A | Elevator |
| | N/A | Purchase of building |
| AMOUNT | Square Footage | ITEM |
| | \$85/square foot* | BUILDOUT COSTS @ \$85/square foot* |

^{*}NOTE: These are estimates. You need to get definitive costs from a local contractor/architect/engineer. Alchemy cannot gaurantee these costs.

| CAPITAL CAMPAIGN SOURCES | JRCES |
|----------------------------|--------------|
| SOURCE | AMOUNT |
| Naming of Building | \$200,000 |
| Naming of Gallery | \$75,000 |
| Naming of Culinary Academy | \$75,000 |
| Naming of Classroom | \$50,000 |
| 2 pledges of \$25,000 | \$50,000 |
| 5 pledges of \$10,000 | \$50,000 |
| 50 pledges of \$1,000 | \$50,000 |
| 100 pledges of \$100 | \$10,000 |
| National Grants (Public)** | \$200,000 |
| National Grants (Private) | \$100,000 |
| Lonoke County*** | \$50,000 |
| State Grant | \$50,000 |
| TOTAL | \$960,000 |

^{**}Recommended grant: <u>USDA Community Facilities Program</u>

^{***} TIF Funding is likely best option if bond does not pass.

You could suggest a bond that would fund a larger project like this as well as the Mayor's ideas for downtown, if met with resistance; combining funding efforts could sway naysayers.

FUNDING OPTIONS MAP

| COMPANY/INDIVIDUAL | Naming Rights | \$25k+ | \$10k+ | \$1k+ |
|--|---------------|--------|--------|-------|
| First Electric Coop | × | × | × | × |
| Little Rock Airforce Base | × | × | × | × |
| England Mortgage | × | × | × | × |
| OZK Bank | × | × | × | × |
| Simmons | × | × | × | × |
| Centennial | × | × | × | × |
| First Arkansas | × | × | × | × |
| Southern Bank | × | × | × | × |
| Baptist Health Centers | × | × | × | × |
| AR Care | × | × | × | × |
| Tractor Supply Co. | × | × | × | × |
| Any of the 7 construction companies | | × | × | × |
| Any of the 3 manufactoring companies | | × | × | × |
| Any of the 6 media companies | | × | × | × |
| Red River Dodge Chrysler Jeep | | | × | × |
| Any of the other auto dealers (20) | | | × | × |
| Any of the home improvement companies (23) | | | × | × |
| 3 Flamingos Restaurant | | | | × |
| Acti-Kare | | | | × |
| AeroBarrier of AR | | | | × |
| All for Pets Vet Clinic | | | | × |
| Brew YaYa | | | | × |
| Venture Realty Group | | | | × |
| US. Pizza Co. | | | | × |
| State Farm stores (5) | | | | × |
| Porch Light Realty | | | | × |
| Any of the other real estate firms (17) | | | | × |
| Any of the law firms (5) | | | | × |
| Wood's Feed Store | | | | × |
| Edward Jones (4) | | | | × |
| Any of the smaller healthcare groups (35) | | | | × |
| Any of the fitness centers (8) | | | | × |

NATIONAL GRANTS OPTIONS

Sunderland Foundation: up to \$2.5M

American Electric Power Foundation: up to \$150k

Arkansas Rural Community Grant Program: up to \$15k

Bank of America Foundation

Home Depot Foundation: up to \$5k

The Kresge Foundation: Due January 31, 2020*

Norman Foundation

Andrew Mellon Foundation

State Farm: not currently accepting but will open in Sept. 2020

INDIVIDUALS CAPABLE OF GIVING \$5K+

Don Crabbe, President/CEO of First Electric Cooperative
John "Mickey" Spillane, President/CEO of Spillane Enterprises LLC
Mitch Ward, President/Owner of Red River Dodge Chrysler Jeep
Tim Odom, Owner, Holland Bottom Farms
John Rudd, JMR Insurance

ARKANSAS STATE GRANT OPTIONS

Arkansas Economic Development Commission (AEDC) Community Assistance Grant Programs

Designated for cities in Arkansas

Up to \$50,000 in funding for eligible purposes (including community centers)

Application

Website

Community Development Block Grant for General Assistance

Populations under 50,000

\$50,000 to \$200,000 for public works, public facilities, and innovative projects

Website

Arkansas Community Foundation Grants

Website

Giving Tree Grants

Opens Jan. 10, closes Feb. 15

Lonoke County may not be eligible

Community Facilities Direct Grant Program

Funded by the USDA

Preference given to smaller, rural communities with high poverty rates

Website

^{*}Apply in 2021 likely

^{**}NOTE: These are all best guesses based on our research. This document does not mean any of these donors will give at these, or any, levels; we cannot gaurantee that.

^{**}NOTE: There are 50+ businesses on the next tab that we did not tag for a gift. This does not mean they should nnot be approached. You should approach all of these businesses, but the highlighted ones are the ones to begin with.

10 or more employees
25 or more employees
50 or more employees

| NAME | ADDRESS | CITY, ST, ZIP | SECTOR | EMPLOYEES | CONTACT |
|---|-------------------------------|-----------------------------|----------------------------|-----------|--|
| 10 Fitness | 204 S Rockwood Dr G | Cabot, AR 72023 | Fitness | | Brent Adams: (501) 217-9700 |
| 19th Airlift Wing/Little Rock AirForce Base | 1250 Thomas Ave Ste 106 | LRAFB, AR 72099 | Military Base | | Arlo Taylor: (501) 987-3434 |
| 3 Flamingos Frozen Yogurt | 1103 B S.Pine Street | Cabot, AR 72023 | Restaurants | | Lance Black: (501) 920-3770 |
| A & A Fire and Safety Co. LLC | 4380 S 1st Street | Cabot, AR 72023 | Emergency Services | | N/A: (501) 834-5353 |
| A & R Mobile Home Supply | 3132 E Republican Rd | Cabot, AR 72023 | Retail | | N/A: (501) 982-9351 |
| A Little Edgy Photography | 15 Turnberry Drive | Cabot, AR 72023 | Photography | <10 | Tish Fallis: (501) 351-7566 |
| A Perfect Bloom | 204 N 2nd St | Cabot, AR 72023 | Retail | | Kelly Darden: (501) 843-6553 |
| A Veteran's Best Friend | 116 First Street | Cabot, AR 72023 | Organizations/Associations | <10 | Rebecca Scissors: (501) 605-0124 |
| A-1 Freeman-A, LLC | 1300 N. Redmond Road | Jacksonville, AR 72076 | Home Improvement | | Kevin Brinkley: (501) 888-9800 |
| A&R Heating & Cooling | 3132 E. Republican Road | Cabot, AR 72023 | Home Improvement | | Clinton McGough: (501) 920-9418 |
| AAA Septic Service | 6816 Kerr Station Road | Cabot, AR 72023 | Home Improvement | | Ricky Ray: (501) 941-1785 |
| Aaron's Sales and Lease | 800 West Main Street | Cabot, Arkansas 72023 | Financial Institution | | Brandon Dooley: (501) 605-7441 |
| Acti-Kare Responsive In Home Care | 194 Dakota Drive, Ste. B #150 | Cabot, AR 72023 | Medical | | Greg Fitch: (501) 424-0057 |
| Action Safe & Lock | CLOSED | CLOSED | CLOSED | | N/A |
| Action Sign & Neon Inc. | 2700 John Harden Drive | Jacksonville, AR 72076 | Retail | | Richard & Nancy Wade: (501) 457-7391 |
| Adams Pest Control | 2001 Landski Drive | North Little Rock, AR 72118 | Home Improvement | | Tim Adams: (501) 945-0843 |
| AEDD Jobs 4 You Cabot | 15361 Hwy 5, Ste. A | Cabot, AR 72023 | Organizations/Associations | | Meri Henker: (501) 263-1523 |
| AeroBarrier of Arkansas | 246 Henry Lane | Cabot, AR 72023 | Home Improvement | | Aaron Disney: (501) 413-9411 |
| Air Force Association | P.O. Box 733 | Jacksonville, AR 72076 | Organizations/Associations | | Jerry Reichenbach: (501) 837-7092 |
| All For Pets Veterinary Clinic | 3403 Hwy 367 South | Cabot, AR 72023 | Medical | | Dr. Teresa Durham, DVM: (501) 941-7387 |
| AllFam Bowling Center | 2350 Lakewood Drive | Cabot, AR 72023 | Entertainment | | Bill Allen: (501) 941-3225 |
| AllState Insurance-J. Mark Goings | 502 West Main Street | Cabot, AR 72023 | Financial Institution | | J. Mark Goings: (501) 605-1258 |
| American Legion Cabot Post #71 | 114 North 1st Street | Cabot, AR 72023 | Organizations/Associations | | Joe McGloflin: (501) 203-5715 |
| Americas Best Value Inn | 1114 West Main St | Cabot, AR 72023 | Hospitality | | Nil Patel: (501) 843-0145 |
| Amy Williams/Keller Williams | 5438 Bayou Meto Loop | Cabot, AR 72023 | Real Estate | | Amy Williams: (501) 288-2838 |
| AnchorPoint Financial | 200 Westport Drive, Suite A | Cabot, AR 72023 | Financial Institution | | Ryan Boyd: (501) 605-8002 |
| Anderson Pools LLC | N/A | Cabot, AR 72023 | Home Improvement | | Raymond S. Anderson: (501) 838-9095 |
| Anita's Accessories | 521 West Main Street Suite E | Cabot, AR 72023 | Retail | <10 | Anita Campbell: (501) 941-2600 |
| AnyWay Computers | 205 E. Merrimen Ave | Wynne, AR 72396 | Technology | | Kathryn Brodbent: (870) 208-8000 |
| Apex Auto Group LLC | 7418 TP White Drive | Cabot, AR 72023 | Automobile Dealers | | Patrick Melikian: (501) 241-1255 |

| NAME | ADDRESS | CITY, ST, ZIP | SECTOR | EMPLOYEES | CONTACT |
|--|---|-----------------------------|----------------------------|-----------|---|
| Apex Communications AT&T | 204 South Rockwood Drive Ste H | Cabot, AR 72023 | Media | | Jeremy Holley: (501) 843-1906 |
| APN Healthcare | 14 Tahoe Court | Cabot, AR 72023 | Medical | | B. Darlene Byrd: (501) 605-8110 |
| Aqua Blue Pools | 1396 E. Center Street | Beebe, AR 72012 | Home Improvement | | Aaron Raney: (501) 288-8484 |
| ARcare | 614 North Grant Street; 105 Jackson Street; 502 Richie Road; 1507 N. Pecan Street | Cabot, AR 72023 | Medical | | Jayne Verser: (501) 941-3522 |
| Arkansas Academy of Massage | 1102 S. Pine Street, Ste. 5 | Cabot, AR 72023 | Salon | | Rachel Medlin: (501) 743-6487 |
| Arkansas Awning Works, LLC | 810 McAfee Medical Circle | Beebe, AR 72012 | Awning/Canopies | | Neal Farmer: (501) 882-3708 |
| Arkansas Blood Institute | 101 South Shackleford Road #2 | Little Rock, AR 72211 | Organizations/Associations | | Kacie Kendrix: (501) 519-6224 |
| Arkansas Department of Workforce Services | #2 Crestview Plaza | Jacksonville, AR 72078 | Government | | Russell Cook: (501) 457-5610 |
| Arkansas Federal Credit Union | 100 South Rockwood Drive | Cabot, AR 72023 | Financial Institution | | Denise Goforth: (501) 533-2313 |
| Arnett Realty & Investments | 903B West Main Street | Cabot, AR 72023 | Real Estate | | Ted Arnett, CCIM: (501) 843-1515 |
| Arvest Bank | 510 West Main Street | Cabot, AR 72023 | Financial Institution | | Gwen Jones: (501) 743-3734 |
| Ashely Media, LLC | 8100 Bicentennial Road | NLR, AR 72118 | Advertising | | Todd Holsted Ashely Sr.: (501) 680-6045 |
| Assembly of Cabot, The | 2100 North 2nd Street | Cabot, AR 72023 | Religion | | Greg Sanders: (501) 843-5944 |
| ASU-Beebe | 1000 Iowa Street | Beebe, AR 72012 | Education | | Dr. Jennifer Methvin: (501) 882-3600 |
| AT&T Arkansas | 1111 West Capitol Street Room 420 | Little Rock, AR 72201 | Media | | Melinda Faubel: (501) 373-3330 |
| ATA- All Star Martial Arts | 1190 South Pine Street | Cabot, AR 72023 | Fitness | | Beth Giles: (501) 753-6100 |
| Auto Pros of Cabot | 1212 South 2nd Street, #4 | Cabot, AR 72023 | Automobile Dealers | | Randy Robertson: (501) 605-0061 |
| Auto World of Cabot | 3116 Hwy 367 S. | Cabot, AR 72023 | Automobile Dealers | | Mark Adams: (501) 680-4081 |
| Avant Garde Salon Day Spa & Boutique | 3065 Hwy 367 South | Cabot, AR 72023 | Salon | | Tricia Clark: (501) 605-6047 |
| B-C RV Repair & Service Inc | 99 Gateway Drive | Cabot, AR 72023 | Automobile Services | | Paul Cook: (501) 286-6078 |
| B. Brannigan Aesthetics | 3065 Hwy 367 S., Ste. 2 | Cabot, AR 72023 | Salon | | Brandy brannigan: (501) 410-8967 |
| Bank of England Mortgage | 2391 West Main Street, Ste C | Cabot, AR 72023 | Financial Institution | | Sean Jackson: (501) 941-1647 |
| Bank of Little Rock Mortgage | 16 C Ryeland Dr. | Cabot, AR 72023 | Financial Institution | | Steve Jackson: (501) 843-3700 Ext. 27 |
| Bank of OZK | 615 West Main Street | Cabot, AR 72023 | Financial Institution | | Audwin Vaughan: (501) 628-5080 |
| Baptist Health Family Clinic-Cabot | 205 Westport Drive Suite 1 | Cabot, AR 72023 | Medical | | Kristina Chism: (501) 843-6585 |
| Baptist Health Medical Center-NLR | 3333 Springhill Drive | North Little Rock, AR 72117 | Medical | | Laura Lynch: (501) 202-3813 |
| Baptist Health Urgent Care | 402 W. Main Street | Cabot, AR 72023 | Medical | | Kathy Voiles: (501) 628-9215 |
| Beebe Chamber of Commerce | 102 N. Main St | Beebe, AR 72012 | Financial Institution | | N/A: (501) 882-8135 |
| Belier Barbershop, LLC. | 723 South Second Street Ste A | Cabot, AR 72023 | Barber Shop | | Erick Ramirez: (501) 273-3752 |
| Bella Terra Estate | 500 Hwy 89 East | Cabot, AR 72023 | Entertainment | | Jennifer Wallace: (501) 231-1728 |
| Benjamin Franklin Plumbing Greater Little Rock | 2300 S Pine St Suite 2 | Cabot, AR 72023 | Home Improvement | | Allen Westlake: (501)-241-4544 |
| Best Western Jacksonville Inn | 1600 John Harden Drive | Jacksonville, AR 72076 | Hospitality | | Rush or Andy Patel: (501) 982-8181 |

| Dr. Ryan Martin: (501) 843-7726 | | Medical | Cabot, AR 72023 | 108 S 10th Street | Cabot Dental Group |
|--|-----------|----------------------------|-----------------------|----------------------------------|---|
| Amanda Allen: (501) 772-4309 | | Fitness | Cabot, AR 72023 | 1604 S. Pine Street Ste.D | Cabot Dance and Sport |
| N/A: (501) 422-1775 | | Fitness | Cabot, AR 72023 | 12 Douglas Road, Bldg. 2, Unit 1 | Cabot Crossfit |
| Jill Brooks: (501) 259-0563 | | Organizations/Associations | Cabot, AR 72023 | 20 Crestwood Cv. | Cabot Country Cruisers |
| Matt Webber: (501) 920-2122 | <10 | Organizations/Associations | Cabot, AR 72023 | P.O. Box 1101 | Cabot City Beautiful |
| Cory Spruiell: (501) 843-5688 | | Religion | Cabot, AR 72023 | 500 North 2nd Street | Cabot Church of Christ |
| Tina Edens: (501) 628-2706 | | Organizations/Associations | Cabot, AR 72023 | N/A | Cabot Christmas Alliance |
| Cory A. Kruger: (501) 786-8484 | | Education | Cabot, AR 72023 | 1721 S. Pine Street | Cabot Christian School |
| Brenda Thielemier: (501) 843-3545 | | Medical | Cabot, AR 72023 | 803 West Locust | Cabot Chiropractic Clinic |
| Amy Williams: (501) 843-2136 | | Financial Institution | Cabot, AR 72023 | 110 South First Street | Cabot Chamber of Commerce |
| Lee Ann Neale: (501) 843-2200 | | Restaurants | Cabot, AR 72023 | 1004 South Pine Street, Ste C | Cabot Cafe & Cake Corner |
| Amy Disney: N/A | | Organizations/Associations | Cabot, AR 72023 | P.O. Box 1291 | Cabot Area Home Builders Association |
| Pastor Tony A. Moody: (501) 605-1520 | | Religion | Cabot, AR 72023 | 700 Bill Foster Memorial Hwy. | Cabot Apostolic Church |
| Matt Smith: (501) 223-3529 | | Entertainment | Cabot, AR 72023 | 100 Cinema Blvd. | Cabot 8 VIP Cinema |
| Cameron Jenkins: (501) 291-3121 | | Auto Detailing | Cabot, AR 72023 | 51 Oak Grove Circle 1A | C3 Auto Detail |
| Travis Isbell: (501) 339-4645 | | Construction | Cabot, AR 72023 | 2022 North Hills Drive | C.T.I. Services, Inc. |
| Charles Ward: (501) 680-0311 | | Entertainment | Cabot, AR 72023 | P.O. Box 6066 | C & C Rentals |
| David Butler: (501) 422-6868 | | Financial Institution | Cabot, AR 72023 | 1106 S. Pine Street, Ste. C | Butler Financial Services |
| Norman (Burl) Skiver: (501) 626-0217 | | Home Improvement | Cabot, AR 72023 | 1128 Hwy 89 | Burl's Custom Cabinets and Trim, Inc. |
| Dominic Flis: (501) 843-9009 | | Restaurants | Cabot, AR 72023 | 1100 West Main Street | Burger King |
| Janie Sexton/Cindy Jones: (501) 628-5580 | | Organizations/Associations | Cabot, AR 72023 | 207 W. Plaza Blvd | Building Bridges Developmental and Community Services, Inc. |
| J.D. Buffalo: (501) 843-6999 | | Financial Institution | Cabot, AR 72023 | 122 N. First Street | Buffalo Insurance Agency |
| Dr. Tim Bryant: (501) 843-7247 | | Medical | Cabot, AR 72023 | 1014 West Main Street | Bryant Neck & Back Pain Center |
| Nathan Pruss: (501) 605-1210 | | Retail | Cabot, AR 72023 | 5835 Highway 5 | Brunos Powersports, LLC |
| Matthew Brown: (501) 941-2297 | | Financial Institution | Cabot, AR 72023 | 85 South Pine Street | Brown Agency-Farmers Insurance, The |
| Chuck Brockington: (501) 843-8581 | | Automobile Dealers | Cabot, AR 72023 | 812 South 2nd Street | Brockington Auto Sales |
| Melissa Morgan: (501) 605-8333 | | Restaurants | Cabot, AR 72023 | 2501 West Main Street Ste G | Brick Oven Pizza Company of Cabot |
| Cheri Adams: (501) 286-6023 | | Restaurants | Cabot, AR 72023 | 2800 South 2nd Street Suite A | Вгем Үа Үа |
| Cameron Vaughan: (501) 259-0711 | | Entertainment | Cabot, AR 72023 | 260 Wenlock Cove | Book 7 Entertainment |
| Lance Pabst: (501) 985-1773 | | Home Improvement | Cabot, AR 72023 | 6410 TP White Drive | Bill's Fence Company, Inc. |
| Bill Cypert: (501) 680-1336 | | Government | Cabot, AR 72023 | P.O. Box 8 | Bill Cypert |
| Emily Parker: (501) 847-7964 | | Retail | Cabot, AR 72023 | 12410 Hwy 5 | Big Red Stores |
| Jamie Carman-Reagan: (501) 941-1522 | | Organizations/Associations | Ward, AR 72176 | 2195 Peyston Street/Hwy 319 | Beyond Boundaries |
| Mike Rohrer: (501) 664-4888 | | Business Consulting | Little Rock, AR 72211 | 12521 Kanis Road | Better Business Bureau |
| CONTACT | EMPLOYEES | SECTOR | CITY, ST, ZIP | ADDRESS | NAME |
| | | | | | |

| NAME | ADDRESS | CITY, ST, ZIP | SECTOR | EMPLOYEES | CONTACT |
|---|--------------------------------------|------------------------|----------------------------|-----------|-------------------------------------|
| Cabot Emergency Hospital | 212 Willie Ray Drive | Cabot, AR 72023 | Medical | | Nathan Jeffers: (501) 333-9110 |
| Cabot Family Eye Care Inc. | 32 South Pine St Ste 1 | Cabot, AR 72023 | Medical | | Kevin Livengood: (501) 259-5882 |
| Cabot Firefighters Union Local 4544 | 562 Bailey Road | Austin, AR 72007 | Organizations/Associations | | Michael Smithson: (501) 941-0496 |
| Cabot Foundation for Arts and Culture | P.O. Box 424 | Cabot, AR 72023 | Organizations/Associations | <10 | Becky Williams: (501) 259-5882 |
| Cabot Gymnastics Academy | 15 Glenwood Dr | Cabot, AR 72023 | Fitness | | LeAnn Myers: (501) 605-2051 |
| Cabot Health and Rehab | 200 Northport Drive | Cabot, AR 72023 | Medical | | Trish Ford: (501) 843-6181 |
| Cabot Insurance Group | 208 Plaza Blvd. Suite B | Cabot, AR 72023 | Financial Institution | | Donnie Wilson: (501) 941-7100 |
| Cabot Lions Club | P.O. Box 183 | Cabot, AR 72023 | Organizations/Associations | | Matt Webber: (501) 920-2122 |
| Cabot Massage Therapy and Pain Management | 1014 W Main Street Suite B | Cabot, AR 72023 | Fitness | | Tina McGregor: (501) 422-0819 |
| Cabot Mechanical, LLC | 52 Magness Creek Drive | Cabot, AR 72023 | | | Smokey McMahan: (870) 918-6152 |
| Cabot Moore's Funeral Home | 700 N. Second Street | Cabot, AR 72023 | | | John Harris: (501) 843-5816 |
| Cabot Nails and Spa | 110 South Rockwood Drive Suite #4 | Cabot, AR 72023 | Salon | | Nham Nguyen: (501) 259-9624 |
| Cabot Office Machines | 219 East Main Street | Cabot, AR 72023 | | | Brent Bailey: (501) 843-7256 |
| Cabot Outdoors | 901 S. Pine Street | Cabot, AR 72023 | | | Josh Drake: (501) 843-7956 |
| Cabot Panther Foundation | 602 North Lincoln Street | Cabot, AR 72023 | Organizations/Associations | | Cindy Jones: (501) 843-3363 ext. 10 |
| Cabot Physical Therapy | 1909 North Second Street | Cabot, AR 72023 | Medical | | Craig Hill: (501) 843-7157 |
| Cabot Public Library | 909 West Main Street | Cabot, AR 72023 | Organizations/Associations | <10 | Kathleen Ashmore: (855) 57-6657 |
| Cabot Public Schools | 602 N Lincoln | Cabot, AR 72023 | Education | | Dr. Tony Thurman: (501) 843-3363 |
| Cabot Rotary Club | P.O. Box 135 | Cabot, AR 72023 | Organizations/Associations | | Marshall Butler: (501) 259-8089 |
| Cabot Splash Car Wash | 3121 South Second Street | Cabot, AR 72023 | Automobile Services | | Gary Weare: (501) 804-6212 |
| Cabot T-shirt Company | 1505 S. Pine Street | Cabot, AR 72023 | Retail | | Andrea Sayers: (501) 843-5646 |
| Cabot Title/Lonoke County Title Search | 2120 West Main Street Suite 1 | Cabot, AR 72023 | Financial Institution | | Susan Sentell Long: (501) 843-1881 |
| Cabot United Methodist Church | 2003 South Pine Street | Cabot, AR 72023 | Religion | | Pat Yingling: (501) 843-3541 |
| Cabot Waterworks | 1 City Plaza Suite B | Cabot, AR 72023 | Utilities | | Tim Joyner: (501) 605-1740 |
| Cameron Peyton | 90 Wenlock Cove | Cabot, AR 72023 | N/A | | Cameron Peyton: (901) 378-1784 |
| Camp Glass | 206 South 10th Street | Cabot, AR 72023 | Automobile Services | | Nerissa Camp: (501) 941-3800 |
| Campground Storage | 1420 Campground Rd | Cabot, AR 72023 | Retail | | Preston Robinson: (501) 982-7558 |
| Canelli Production Services Inc | 3201 Club Manor Drive, Suite D | Maumelle, AR 72113 | Entertainment | | Al Canelli: (501) 851-1182 |
| Canon Heating and Air Inc. | 9518 Centennial Rd | Jacksonville, AR 72076 | Home Improvement | | Donald Canon: (501) 658-4222 |
| Car City | 1120 West Main Street | Cabot, AR 72023 | Automobile Dealers | | John Guess: (501) 858-2700 |
| Casey's General Store | 701 Bill Foster Memorial Hwy | Cabot, AR 72023 | Retail | | Ryan Knox: (501) 941-2514 |
| CD Creative Studio/Red Maple Art | 140 Old Country Lane | Cabot, AR 72023 | Photography | <10 | Cynthia Delahunt: (501) 259-4812 |
| Centennial Bank | 2171 West Main Street | Cabot, AR 72023 | Financial Institution | | Corey Williams: (501) 843-3575 |

| | C | | | |
|---|----------------------------|-----------------------------|--|--|
| Julie Robertson: (501) 603-3045 | Organizations/Associations | Little Rock, AR 72204 | 7400 Kanis Rd | DataMax |
| N/A: (501) 605-1174 | Automobile Services | Cabot, AR 72023 | 300 Commercial Drive | Danny's Diesel Repair |
| Gracie Lively: (501) 286-6141 | Restaurants | Cabot, AR 72023 | 1000 West Main Street | Dairy Queen |
| Chris Branam: (501) 286-6031 | Medical | Cabot, AR 72023 | 209 N. 10th Street | D1 Sports Training-Cabot, LLC |
| Ricky Self: (501) 605-8000 | Entertainment | Cabot, AR 72023 | 34 Cypress Crossing Rd | Cypress Creek Golf Course |
| Paul Grau Jr.: (501) 941-5614 | Organizations/Associations | Cabot, AR 72023 | 13 Lindalake Drive | Current Leadership Coaching, LLC |
| Monica Griffin: (501) 605-0677 | Retail | Cabot, AR 72023 | 210 West Locust | Curly Willow Designs |
| Jon Bloomerberg: (501) 628-0090 | Real Estate | Cabot, AR 72023 | 2080 W. Main St Ste. 6 | Crye-Leike Realtors- Cabot Branch |
| Will Roark: (501) 605-9700 | Awards/Trophies | Cabot, AR 72023 | 110 Noth First Street | Crown Trophy of Cabot |
| John Simmons: (501) 278-6386 | Entertainment | Cabot, AR 72023 | 1906 South Pine Street, STE B | Crown Entertainment/John Simmons |
| Greg & Theresa McCellan: (501) 843-0297 | Restaurants | Cabot, AR 72023 | 3472 Hwy 89 S | CrossRoads Café & Catering |
| Blake Robertson: (501) 268-8221 | Retail | Searcy, AR 72143 | 1605 E Booth Road | Cousin's Office Furniture |
| Johney Gibson: (501) 286-6001 | Retail | Cabot, AR 72023 | 1011 N. 2nd Street, Ste.F | County Medical Equipment |
| Holly Minton: (501) 843-3543 | Real Estate | Cabot, AR 72023 | 1301 S Second Street | Country Oaks Realty |
| N/A: (501) 305-0977 | Advertising | Searcy, AR 72143 | 929 Eastline Road | Cool 104.7 |
| Priscilla Morris: (501) 941-2266 | Organizations/Associations | Cabot, AR 72023 | 508 North Lincoln | Community Theatre of Cabot |
| Brian Knowles: (501) 843-1905 | Restaurants | Cabot, AR 72023 | 195 Northport Drive | Colton's Steak House |
| Patty Knox: (501) 843-3505 | Financial Institution | Cabot, AR 72023 | 2790 South 2nd Street Suite F | Coldwell Banker RPM |
| Clint McGue: (501) 843-2237 | Attorneys | Cabot, AR 72023 | 301 West Main Street Ste B, P.O. Box 922 | Clinton McGue, PA |
| Donnie Garrison: (501) 529-7356 | Home Improvement | Cabot, AR 72023 | 12211 Stoney Creek Place | CL Garrison Custom Trim, Inc. |
| Ken Kincade: (501) 843-3566 | Government | Cabot, AR 72023 | 101 North Second Street | City of Cabot |
| Bernie Chamberlain: (501)-941-2648 | Government | Austin, AR 72007 | 3181 Hwy 367 N | City of Austin |
| Marcia Childress: (501) 941-1184 | Financial Institution | Cabot, AR 72023 | 2391 W Main St Suite A | Childress Insurance Agency |
| Monique "Nicky" Myers: (808) 349-2941 | Medical | Cabot, AR 72023 | 12406 Hwy 5, Ste. C | Chenal Family Therapy |
| Candace Tomboli: (501) 941-2690 | Restaurants | Cabot, AR 72023 | 2540 West Main Street | Chef Candace |
| Charles Ward: (501) 680-0311 | Financial Institution | Cabot, AR 72023 | P.O. Box 6066 | Charles & Cathy Ward Living Trust |
| Bryan King: (501) 259-5156 | Religion | Cabot, AR 72023 | 3525 Hwy 89 South | Changepoint Church |
| Barbara Shown: (501) 843-4473 | Real Estate | Cabot, AR 72023 | 801 West Locust Street | Century 21 Real Estate Unlimited |
| John Belden: (501) 982-7474 | Real Estate | Jacksonville, AR 72076 | 303 North James Street | Century 21 Prestige Realty |
| Rodney Larsen: (501) 676-2721 | Organizations/Associations | Lonoke, AR 72086 | 902 North Center | Central Arkansas Planning and Development District, Inc. |
| Nick Goforth: (501) 605-2325 | Entertainment | Cabot, AR 72023 | 108 Plaza Blvd, Ste. A | Central Arkansas Craft Center |
| Carrie Wiiliams: (501) 377-4518 | Utilities | Little Rock, Arkansas 72201 | 400 W. Capitol Ave., Ste. 600 | CenterPoint Energy |
| Jamie Carter: (501) 843-5750 | Financial Institution | Cabot, AR 72023 | 2171 West Main Street | Centennial Insurance Agency |
| YEES CONTACT | SECTOR EMPLOYEES | CITY, ST, ZIP | ADDRESS | NAME |
| | | | | |

| NAME | ADDRESS | CITY, ST, ZIP | SECTOR | EMPLOYEES | CONTACT |
|--|--|------------------------|----------------------------|------------------|---|
| Dave Neal | 403 North Grant Street | Cabot, AR 72023 | N/A | | Dave Neal: (501) 605-6546 |
| David Hipp | N/A | Cabot, AR 72023 | N/A | | David Hipp: (501) 843-2605 |
| David's Burgers Cabot | 1848 West Main Street | Cabot, AR 72023 | Restaurants | | Summer Goldman: (501) 286-6222 |
| Dawn Porterfield Lonoke County Clerk | 14286 Hwy 31 North | Ward, AR 72176 | Government | | Dawn Porterfield: (501) 259-1307 |
| Days Inn & Suites | 1302 W. Locust St. | Cabot, AR 72023 | Hospitality | | Jay Lallu: (501) 605-1810 |
| Deer Creek Mini Storage | 12 Douglas Rd | Cabot, AR 72023 | Retail | | Doug or Alese Stroud: (501) 286-7706 |
| Denovo Properties LLC | 204 N. First Street, Ste. 2 | Cabot, AR 72023 | Real Estate | | Patrick Melikian: (501) 366-0859 |
| Direct Auto & Life Insurance | 425 W. Main Street | Jacksonville, AR 72076 | Financial Institution | | Mande Yarbro: (501) 985-4455 |
| Doug Wilkinson Realty Co. Inc | 507B JP Wright Loop Road | Jacksonville, AR 72076 | Real Estate | | Penny Dietz: (501) 590-6598 |
| Downtown Cabot Mini Storage | 803 West Elm Street | Cabot, AR 72023 | Retail | | Douglas Holmstrom: (501) 843-7466 |
| Dr. Martha Marshall Hypnosis/Life Coach | 2766 Mountain Springs Road | Cabot, AR 72023 | Medical | | Martha Marshall: (501) 690-3629 |
| Dyson Creative Photography | 22 Pleasant St | Cabot, AR 72023 | Photography | <10 | Matthew Dyson: (501) 691-1769 |
| Eddie Joe Williams | 401 Cobblestone Dr. | Cabot, AR 72023 | N/A | | Eddie Joe Williams: (501) 286-9366 |
| Edge Realty LLC | 2241 Bill Foster Memorial Highway Suite B | Cabot, AR 72023 | Real Estate | | Corbin Kidd: (501) 920-2021 |
| Edward Jones - Chris Staten | 913 W. Main Street | Cabot, AR 72023 | Financial Institution | | Chris Staten: (501) 941-5193 |
| Edward Jones - Jimmy Hackelton | 2241 Bill Foster Memorial Hwy Suite D | Cabot, AR 72023 | Financial Institution | | Jimmy Hackelton: (501) 605-0117 |
| Edward Jones-David Hill | 909 S. Pine Street, Ste. B | Cabot, AR 72023 | Financial Institution | | David Hill: (501) 941-3206 |
| Edward Jones-Ron Staten | 315 West Main | Cabot, AR 72023 | Financial Institution | | Ron Staten: (501) 843-0432 |
| Ellis Tucker and Aldridge LLP | 200 West Main Street | Cabot, AR 72023 | Financial Institution | | Calvin Aldridge: (501) 843-6515 |
| Entergy | 7801 John Harden Dr. | Cabot, AR 72023 | Utilities | | Jay Hartman: (800) 368-3749 |
| Every Spine Chiropractic | 2241 Bill Foster Memorial Highway Ste F | Cabot, AR 72023 | Medical | | Jeremy Ungerank: (501) 286-7726 |
| Excel Ford of Cabot | 2040 W. Main Street | Cabot, AR 72023 | Automobile Dealers | | Labeth Boroughs: (501) 843-3536 |
| Express Printing Company | 201 E Main Street | Cabot, AR 72023 | Retail | | Mike and Pattie Emerson: (501) 843-5336 |
| Express Rx of Cabot | 1848 West Main Street Suite B | Cabot, AR 72023 | Medical | | N/A: (501) 843-1489 |
| Faith Baptist Church | 301 Bill Foster Memorial Hwy | Cabot, AR 72023 | Religion | | Tina Goodwin: (501) 843-5291 |
| Faith Cancer Support of Cabot, Inc. | 301 Bill Foster Memorial Highway | Cabot, AR 72023 | Medical | | Jeremy Holloway: (501) 737-0927 |
| Families, Inc. Counseling Services | 2126 North 1st Street, Suite F | Jacksonville, AR 72076 | Medical | | Dawn Layer: (501) 982-5000 |
| Family Finance Professionals | 801 W. Main St, Ste. 7 | Cabot, AR 72023 | Financial Institution | | Mickey Spillane: (501) 231-5632 |
| Family Heritage Life Insurance Co | 10 Corporate Hill #260 | Little Rock, AR 72205 | Financial Institution | | Bill Hayes: (501) 336-5806 |
| Family, Friends and Home Magazine | 712 Arnold Drive | Carlisle, AR 72024 | Entertainment | | Amiee Mills: (501) 765-3327 |
| Farm Bureau Insurance | 200 Westport Drive Suite C | Cabot, AR 72023 | Financial Institution | | Kenneth James: (501) 843-4440 |
| Farmers Association | 2691 Hwy 367 South | Cabot, AR 72023 | Organizations/Associations | | Rodney Hicks: (501) 941-2545 |

| NAME | ADDRESS | CITY, ST, ZIP | SECTOR | EMPLOYEES | CONTACT |
|--|-----------------------------------|------------------------|----------------------------|-----------|---|
| Fields Family Dentistry | 24 Spring Street | Cabot, AR 72023 | Medical | | Patrick Fields: (501) 941-2482 |
| First Arkansas Bank and Trust | 105 South Rockwood | Cabot, AR 72023 | Financial Institution | | Pat Hagge: (501) 743-4505 |
| First Baptist Church | 204 North 3rd Street | Cabot, AR 72023 | Religion | | Lynn Trummel: (501) 843-5472 |
| First Community Bank | 3084 Bill Foster Memorial Highway | Cabot, AR 72023 | Financial Institution | | Latricia Davis: (501) 605-1671 |
| First Electric Cooperative | 1000 South JP Wright Loop Rd | Jacksonville, AR 72076 | Utilities | | David Copeland: (800) 489-7405 |
| First Security Bank | 205 West Pine Street | Cabot, AR 72023 | Financial Institution | | Mark Stocks: (501) 941-2265 |
| First Trust Home Loans | 2120 W. Main Street | Cabot, AR 72023 | Financial Institution | | Payton White: (501) 454-2171 |
| Fleabitten Flea Market | 1212 South Second Street | Cabot, AR 72023 | Retail | | Mike Bates: (501) 605-1735 |
| Furniture Store, The | 111 South Adams Street | Cabot, AR 72023 | Retail | | Cyndi McElmurry: (501) 843-4221 |
| Gateway Mortgage Group | 1904 S. Pine Street, Ste. C | Cabot, AR 72023 | Financial Institution | | Roger Lenderman: (501) 777-3578 |
| GetWell Rx Pharmacy | 123 S. 2nd Street | Cabot, AR 72023 | Medical | | Christopher Hill: (501) 422-6800 |
| Gibson Homes LLC | 26 Blueberry Lane | Cabot, AR 72023 | Construction | | Wendell Gibson: (501) 605-3163 |
| Girl Scouts-Diamonds of AR, OK and TX | N/A | Cabot, AR 72023 | Organizations/Associations | | Amber Mlenar: (501) 758-1020 |
| Glaze Clothing Boutique | 1004 South Pine Street Suite B | Cabot, AR 72023 | Retail | | Katherine Hicks: (501) 286-7728 |
| Goodwill Career Services of Arkansas | 204 South Rockwood Drive | Cabot, AR 72023 | Organizations/Associations | | Gina Wells: (501) 941-2643 |
| GoVenture Fabrication LLC. | 2 Pine Tree Road | Cabot, AR 72023 | Retail | | Michael Ward: (501) 743-9871 |
| GP Awards | P.O. Box 1043 | Beebe, AR 72012 | Awards/Trophies | | Virginia Smith: (501) 232-9506 |
| Grace Fellowship Church | 601 West Elm Street | Cabot, AR 72023 | Religion | | Alan Alford: (501) 941-2379 |
| Grand Prairie CASA | 119 West Front Street | Lonoke, AR 72086 | Organizations/Associations | | Shelton Walker: (501) 676-6533 |
| Greystone Medical Clinic | 15361 Hwy 5 Ste E | Cabot, AR 72023 | Medical | | Dr. Jerry Harvey: (501) 605-9355 |
| Greystone Nursing and Rehab | 121 Spring Valley Rd | Cabot, AR 72023 | Medical | | Tina Gracey: (501) 605-1545 |
| Greystone Rx Community Pharmacy | 15361 Hwy 5 Ste F | Cabot, AR 72023 | Medical | | Trenton Shipley: (501) 286-6054 |
| Greystone Woods Townhomes | 15351 Hwy 5 | Cabot, AR 72023 | Apartments | | Rena McInturff/Lindsay Bell: (501) 605-1134 |
| Growing Hope Counseling | 500 East Mountain Springs Road | Cabot, AR 72023 | Medical | | Glenda Eversole: (501) 286-6118 |
| Gwatney Chevorlet | 1301 TP White Drive | Jacksonville, AR 72076 | Automobile Dealers | | James Miller: (501) 982-2102 |
| Habitat For Humanity of Central Arkansas-Restore | 1900 South Pine Street | Cabot, AR 72023 | Organizations/Associations | | Steve Rowland: (501) 286-6122 |
| HappyScoops | 16B Ryeland Drive | Cabot, AR 72023 | Restaurants | | Mary Moody: (501) 286-6400 |
| Hardees | 2201 North Second Street | Cabot, AR 72023 | Restaurants | | Kelly Fisher: (501) 843-0229 |
| Hardin Law Firm | 1 City Plaza Ste H, P.O. Box 1445 | Cabot, AR 72023 | Attorneys | | Deborah Hardin: (501) 247-1830 |
| Harps | 801 N 2nd Street | Cabot, AR 72023 | Grocery | | David Edgin: (501) 843-3515 |
| Harvey's Liquor Store Inc | 7105 John Harden Dr | Cabot, AR 72023 | Grocery | | Ruth Haynie: (501) 982-4178 |
| Heartland Pharmacy | 2006 S. Pine Street Ste F | Cabot, AR 72023 | Medical | | Mikah Gooch: (501) 941-4400 |
| Hello Sunshine Boutique | 208 Plaza Blvd, Suite A | Cabot, AR 72023 | Salon | | Sunny Sparkman: (501) 743-8675 |
| Hertzog Family Eye Care | 1004 South Pine St Ste F | Cabot, AR 72023 | Medical | | James Hertzog: (501) 941-2222 |

| NAME | ADDRESS | CITY, ST, ZIP | SECTOR | EMPLOYEES | CONTACT |
|---|---------------------------------|------------------------|----------------------------|-----------|--|
| Hibu | 8095 Hwy 11 North | Des Arc, AR 72240 | Advertising | | Ethan Schlechte: (501) 707-5264 |
| Hillenburg Heat and Air LLC | 125 Arena Road | Cabot, AR 72023 | Home Improvement | | Brandon Hillenburg: (501) 843-4328 |
| Hilltop Electric Inc | 15925 Old Hwy 5 | Cabot, AR 72023 | Utilities | | Virginia Hicks: (501) 837-7255 |
| His Plans, Inc. | P.O. Box 123 | Cabot, AR 72023 | Organizations/Associations | | Chaplain Tina Frost: (501) 843-6526 |
| HMS Dental | 12 Marlou Drive | Cabot, AR 72023 | Medical | | Dr Scott T. Hill & Dr Matthew Moudy: (501) 628-5555 |
| Holland Bottom Farms | 210 Tims Trail | Cabot, AR 72023 | Agriculture | | Tim Odom: (501) 843-7152 |
| Home Depot | 555 Going Rd | Cabot, AR 72023 | Retail | | lan Sands: (501) 941-4350 |
| Horn's Automotive & Transmission Repair | 103 South 8th Street | Cabot, AR 72023 | Automobile Services | | Michael Horn: (501) 838-1603 |
| Hot Spot Amusement | 117 Crouch Street, Ste. B | Benton, AR 72019 | Entertainment | | Nadiya Kennedy: (678) 663-5504 |
| Housing Education and Lifeskills Program | 108 S. 4th Street | Cabot, AR 72023 | Organizations/Associations | | Naomi Bratton: (501) 941-9779 |
| Hudson Stand by Generator Services | 555 Quail Trail | Cabot, AR 72023 | Home Improvement | | Jonathan Hudson: (501) 941-0715 |
| Humble Thread, The | 621 W. Main Street | Cabot, AR 72023 | Retail | | Amy Hughes: (501) 422-0811 |
| IHOP | 302 South Rockwood Drive | Cabot, AR 72023 | Restaurants | | Theresa Davis: (501) 367-8113 |
| Innovative Direct Marketing, LLC | 1013 N. 2nd Street. Ste F | Cabot, AR 72023 | Advertising | | James Castrodale: (501) 286-2986 |
| Interstate Tapping Services, Inc. | P.O. Box 1210 | Cabot, AR 72023 | Utilities | | Brian Boroughs: (501) 982-3500 |
| Intrench USA, Inc. | P.O. Box 1210 | Cabot, AR 72023 | Utilities | | Brian Boroughs: (501) 982-3500 |
| iRealty Arkansas | 4041 Hwy 5 | Cabot, AR 72023 | Real Estate | | Jennifer Smart: (501) 286-6072 |
| J Green Development Company Inc | 1613 Foxwood Dr | Jacksonville, AR 72076 | Construction | | Jim Green: (501) 658-2066 |
| J-Rock's Rockin' Ranch | 12595 Hwy 31 N. | Cabot, AR 72023 | Entertainment | | Jordan Weems: (501) 605-7849 |
| J's Place of Cabot | 12403 Hwy 5 Ste. A | Cabot, AR 72023 | Restaurants | | Jesus A. Jasso: (501) 827-7298 |
| Jackson Hewitt Tax Service | 926 W. Main St. | Cabot, AR 72023 | Financial Institution | | Elaine Bratton: (501) 941-1131 |
| Jacksonville Chamber of Commerce | 200 Dupree Drive | Jacksonville, AR 72076 | Financial Institution | | N/A: (501) 982-1511 |
| Jirik, Samuel F DDS | 606 W Main Street | Cabot, AR 72023 | Medical | | Samuel Jirik, DDS: (501) 843-9561 |
| JMR Insurance | 1802 South Pine Ste D | Cabot, AR 72023 | Financial Institution | | John Rudd: (501) 517-4500 |
| Journey, The (Christ United Methodist Church) | 15361 Hwy 5 Suite B | Cabot, AR 72023 | Religion | | Jeff Warrick: (501) 843-2302 |
| Joyland Family Skate Center | 2020 S. Second Street | Cabot, AR 72023 | Entertainment | | Brian Knight: (501) 843-7341 |
| Judge Doug Erwin | 190 Highway 321 North | Austin, AR 72007 | Government | | Judge Doug Erwin: (501) 580-3684 |
| June's Hallmark | 194 Dakota Drive Suite E | Cabot, AR 72023 | Retail | | Robin Steinmetz: (501) 605-0333 |
| Junior Auxillary Of Cabot | P.O. Box 267 | Cabot, AR 72023 | Organizations/Associations | | Paige Weaver: (870) 659-0209 |
| Kelly Services | 1102 South Pine Street, Suite 4 | Cabot, AR 72023 | Organizations/Associations | | Jon Pendergrass: (501) 843-0065 |
| Kevin Tipton | P.O. Box 1250 | Cabot, AR 72023 | N/A | | Kevin Tipton: (501) 628-1036 |
| Kidd Properties Inc. | P.O. Box 1003 | Cabot, AR 72023 | Real Estate | | Corbin Kidd: (501) 920-2021 |

| AMAN | ADDRESS | CITY, ST, ZIP | SECTOR | EMPLOYEES | CONTACT |
|--|---|------------------------|----------------------------|-----------|--|
| Kidz 7 Clothing | 1902 S. Pine Street | Cabot, AR 72023 | Retail | | Robbi Baldwin: (501) 286-6147 |
| Killingsworth Insurance Agency, Inc. | 913 W. Main Street, Ste. B | Cabot, AR 72023 | Financial Institution | | Paul Killingsworth: (501) 843-0304 |
| Kimberling Kids Travel Inc | 28 Cypress Creek Dr | Cabot, AR 72023 | Organizations/Associations | | Theresa Kimberling: (501) 286-7057 |
| Kincade and Company PLLC | 203 South 10th Street | Cabot, AR 72023 | Financial Institution | | Ken Kincade: (501) 941-2721 |
| Kingpin Sports Grill Inc | 2350 Lakewood Drive | Cabot, AR 72023 | Restaurants | | Bill Allen: (501) 941-3228 |
| Kiwanis Club of Cabot | P.O. Box 569 | Cabot, AR 72023 | Organizations/Associations | | Mark Stocks: (501) 843-1005 |
| Knight's Service Company | 2016 S. Second St. | Cabot, AR 72023 | Home Improvement | | Brian Knight: (501) 580-0326 |
| Kona Ice of Central Arkansas | 127 E Eden Park Rd | Searcy, AR 72143 | Restaurants | | Phil Weaver: (501) 281-3999 |
| Kroger | 1295 West Main Street | Cabot, AR 72023 | Grocery | | Bryan Gullahorn: (501) 628-5185 |
| L & L Freight Services Inc | 1203 W. Locust Street, P.O. Box 1365 | Cabot, AR 72023 | Retail | | Brian Evans: (501) 843-6450 |
| Larry's Pizza of Cabot | 2797 South Fork Drive | Cabot, AR 72023 | Restaurants | | Larry Carter: (501) 843-7992 |
| Larsen W Brent DDS | 3 Templeton Drive | Cabot, AR 72023 | Medical | | Brent Larsen: (501) 843-9306 |
| Law Office of Tasha Terry, PLLC | 112 E. Front Street | Lonoke, AR 72086 | Attorneys | | Tasha Terry: (501) 438-8123 |
| Leader Newspapers, The | 404 Graham Road | Jacksonville, AR 72076 | Organizations/Associations | <10 | John Henderson: (501)-982-9421 |
| Lemons Engineering Consultants Inc | 204 Cherry Street | Cabot, AR 72023 | Construction | | Tim Lemons: (501) 843-5081 |
| Lenders Title Company | 203 Westport Drive Ste A | Cabot, AR 72023 | Real Estate | | Amy Ross: (501) 843-2128 |
| Liberty Tax Service | 1002 S Pine Street Ste D | Cabot, AR 72023 | Financial Institution | | Hunter Holcomb: (501) 843-5537 |
| Liberty Title & Escrow | 106 South 4th Street | Cabot, AR 72023 | Real Estate | | Tiffany Martinez: (501) 712 4628 |
| Life Strategies Counseling, Inc. | 3358 S. 2nd Street, Suite D | Cabot, AR 72023 | Medical | | Paige Pickering or Jessica Bryan: (501) 286- 6053 |
| Limelight Performance Academy | 13 Nalley Road, Suite A | Cabot, AR 72023 | Entertainment | | Ashley Barbery: (501) 605-3040 |
| Linco Countertops | 10 Commercial Drive | Cabot, AR 72023 | Home Improvement | | Andrea Linville: (501) 843-3440 |
| Lions Den Boxing Center & Fitness Center | 100 East Second Street | Ward, AR 72176 | Fitness | | Dean Adams: (501) 941-4877 |
| Little Caesars Pizza | 903 West Main Street | Cabot, AR 72023 | Restaurants | | Dennis Mullen: (501) 843-8585 |
| Lonoke Chamber of Commerce | 102 West Front Street | Lonoke, AR 72086 | Financial Institution | <10 | Hannah Harris: (501) 676-4399 |
| Lonoke County Council on Aging Inc | P.O. Box 504 | Cabot, AR 72023 | Organizations/Associations | | Trent Eilts: (501) 817-0658 |
| Lonoke County Fair and Livestock Association | P.O. Box 504 | Cabot, AR 72023 | Organizations/Associations | | Trent Eilts: (501) 817-0658 |
| Lonoke County Leadership Program | P.O. Box 323 | Lonoke, AR 72086 | Organizations/Associations | | Renee Perkins: (501) 676-1005 |
| Lonoke County Republican Committee | 190 AR Hwy 321 North | Austin, AR 72007 | Organizations/Associations | | Luke Erwin: (501) 913-2944 |
| Lonoke County Safe Haven | P.O. Box 414 | Cabot, AR 72023 | Organizations/Associations | | Sarah Brown: (501) 941-0899 |
| Magic Lube | 201 Plaza Blvd | Cabot, AR 72023 | Automobile Services | | Rick Murphu: (501) 517-4922 |
| Majestic Homes LLC | 150 Elk Farm Drive | Austin, AR 72007 | Real Estate | | Gabe Beatty: (501) 681-4307 |
| Marlou Properties, LLC | 2001 Wheeler Avenue | West Memphis, AR 72301 | Apartments | | Don Strahl: (901) 833-1270 |

| NAME | ADDRESS | CITY, ST, ZIP | SECTOR | EMPLOYEES | CONTACT |
|--|--|-----------------------------|----------------------------|-----------|---|
| Massage Therapy by Kandy Sadosky | 100 Gateway Drive | Cabot, AR 72023 | Salon | | Kandy Sandosky: (501) 628-8522 |
| McArthur Church | 3501 John Harden Road | Jacksonville, AR 72076 | Religion | | Aaron Maxey: (501) 982-1136 |
| McDonald's | 112 South 4th Street | Cabot, AR 72023 | Restaurants | | Richard Wagner: (501) 843-0069 |
| McKim Enterprises Inc. | 770 Mt. Tabor Road | Cabot, AR 72023 | Advertising | | Terry McKim: (501) 413-1231 |
| Medexpress Urgent Care | 1850 W. Main Street Suite A | Cabot, AR 72023 | Medical | | Leah Barr: (479) 200-9814 |
| Melikian Law Firm | 204 N. 1st Street Ste. 2 | Cabot, AR 72023 | Attorneys | | Patrick Melikian: (501) 843-2900 |
| Melissa Underwood | 285 Stone Ridge Road | Austin, AR 72007 | N/A | | Melissa Underwood: (501) 517-7475 |
| Michael & Associates Trucking | A/N | Cabot, AR 72023 | N/A | | N/A |
| Michele Phillips and Company Realtors | 100 Northport Drive Suite H | Cabot, AR 72023 | Construction | | Bridget Riedie: (501) 286-6433 |
| Mike Nichols CPA/H&R Block Franchisee | 315 East Main Street | Cabot, AR 72023 | Financial Institution | | Mike Nichols: (501) 843-6781 |
| Mike Stinnett - Business Consultant | 109 Hudson Branch Drive | Austin, AR 72007 | Business Consulting | | Mike Stinnett: (501) 743-8164 |
| Milestones Pediatric Therapy Services, LLC | 2800 South 2nd Street, Suite B | Cabot, AR 72023 | Medical | | Lindsey Cashion or LaNita Russell: (501) 286-6075 |
| Mize Heating and Air | 211 North Second Street | Cabot, AR 72023 | Home Improvement | | Phillip Mize: (501) 843-6493 |
| Mobilized | 1850 West Main Street Ste D | Cabot, AR 72023 | Media | | April Sellars: (501) 843-0874 |
| Modern Woodmen Fraternal Financial | 2239 Bill Foster Memorial Hwy Ste C | Cabot, AR 72023 | Financial Institution | | Matt Ward: (870) 217-3685 |
| Moore Heat and Air LLC | 15 Commercial Drive | Cabot, AR 72023 | Home Improvement | | Debbie Moore/Sherry Mash: (501) 843-6173 |
| Mount Carmel Baptist Church | 163 Mount Carmel Road | Cabot, AR 72023 | Religion | | David Mitchell: (501) 843-6222 |
| Mow Beta! | 154 Highland Drive | Cabot, AR 72023 | Home Improvement | | Mary Abbott: (501) 286-5956 |
| Mulligan Plumbing, Inc. | 12708 Peters Road | Jacksonville, AR 72076 | Home Improvement | | Pam Mulligan: (501) 988-0058 |
| Mutual of Omaha | 46 Besancon Road | Cabot, AR 72023 | Financial Institution | | Lane Tarvin: (501) 743-9625 |
| Natual State Wholesale | 203 Commerce Park Drive | Cabot, AR 72023 | Retail | | N/A: (501) 605-8739 |
| Natural State Skin Spa | 105 N. 8th Street #3 | Cabot, AR 72023 | Salon | | Paige Martin: (501) 605-6836 |
| NeNe's Dishes | 32 South Pine Street Ste 5 | Cabot, AR 72023 | Restaurants | | John & Tonya Muse: (501) 606-0308 |
| Network Services Group | 5105 McClanahan Dr. Ste J-3 | North Little Rock, AR 72116 | Media | | Ryan Flynn: (501) 758-6058 |
| New Life Church | 107 Commercial Street | Cabot, AR 72023 | Religion | 11 | Tim Gaddy: (501) 605-1088 |
| Next Generation Physical Therapy | 100 Gateway Drive | Cabot, AR 72023 | Medical | <10 | Leslie Haley: (501) 286-6061 |
| Nina Butler Interiors | 35 Marshall Lane | Cabot, AR 72023 | Interior Design | | Nina Butler: (501) 605-3754 |
| NLC Cabot | 3400 West Main Street | Cabot, AR 72023 | Religion | | James Bennett: (501) 605-0432 |
| Nutrition Hut | 1106 S. Pine Street, Ste. A | Cabot, AR 72023 | Restaurants | | Mary Friddle: (501) 628-4638 |
| Nutrition World | 1102 South Pine Suite 10 | Cabot, AR 72023 | Retail | | Cathy Uhl: (501) 843-0010 |
| Old Arkansas Alarm Company | 27 Hwy 64 West, Ste B | Beebe, AR 72012 | Alarms/Security Systems | | Jeff Marshall: (501) 858-8950 |
| Open Arms Shelter | 1500 Navajo Trail | Lonoke, AR 72086 | Organizations/Associations | | N/A: (501) 676-6166 |
| Options Pregnancy Center | 401 South Second Street | Cabot, AR 72023 | Organizations/Associations | | Vikki Parker: (501) 941-5533 |

| NAME | ADDRESS | CITY, ST, ZIP | SECTOR | EMIPLOYEES | CONTACT |
|---|-------------------------------|-------------------------|----------------------------|------------|-------------------------------------|
| Orchards at Cabot | 555 E. Mountain Springs Road | Cabot, AR 72023 | Senior Living | | Karen Hutson: (501) 286-7708 |
| Our Savior Lutheran Church | 301 South Pine Street | Cabot, AR 72023 | Religion | | Dan McDougal: (501) 605-8082 |
| Owen Orthodontics | 1306 South Pine Street | Cabot, AR 72023 | Medical | | Clayton Owen: (501) 941-1700 |
| Papa John's Pizza | 110 South Rockwood Drive #8 | Cabot, AR 72023 | Restaurants | | Michael Hensley: (501) 941-4468 |
| Patti Weathers | 3133 Mount Taber Road | Cabot, AR 72023 | Government | | Patti Weathers: (501) 676-2333 |
| Pea Farm Bistro | 1102 South Pine Street #9 | Cabot, AR 72023 | Restaurants | | Justin Wilson: (870) 210-6416 |
| Peppermill Cafe & Grill | 2798 South 2nd Street | Cabot, AR 72023 | Restaurants | | Bryan Williamson: (501) 286-6129 |
| Petals & Plants | 450 West Main Street | Cabot, AR 72023 | Retail | | N/A: (501) 843-9574 |
| Phil Robinson | N/A | Cabot, AR 72023 | N/A | | Phil Robinson: (501) 743-1405 |
| Pine Street Animal Clinic | 903 South Pine Street | Cabot, AR 72023 | Medical | | Dr. Sara Jennan: (501) 843-3559 |
| Pinnacle Signs and Graphics | 7610 Counts Massie Road | NLR, AR 72118 | Retail | | Jason Davenport: (501) 812-4433 |
| Pointe at Cabot | 3001 West Main Street | Cabot, AR 72023 | Apartments | | Pamela Messenger: (501) 712-0046 |
| Popeye's Chicken and Biscuits | 3131 South Second Street | Cabot, AR 72023 | Restaurants | | Rhonda Sullivan: (501) 605-1640 |
| Porch Light Realty | 203 Dakota Drive Ste A | Cabot, AR 72023 | Real Estate | 26 | Stacy Riley: (501) 286-6025 |
| Positive Growth Lawncare and Landscaping Services | P.O. Box 843 | Cabot, AR 72023 | Landscaping | | Steve Vines: (501) 223-2237 |
| Powerhouse Training Complex, LLC | 1804 South Pine Street | Cabot, AR 72023 | Fitness | | Michael Homsher: (501) 247-1203 |
| Primerica | 1901 Main Stret | NLR, AR 72114 | Financial Institution | | Dustin Biggs: (870) 219-6373 |
| Priscilla's School of Dance | 205 South Adams | Cabot, AR 72023 | Fitness | | Priscilla Morris: (501) 843-3042 |
| Professional Coatings, Inc. | 100 Commerce Park Drive | Cabot, AR 72023 | Manufacturer | | Steve Mitchell: (501) 843-7509 |
| Pure Computer Solutions | 105 North 8th Street Ste 1 | Cabot, AR 72023 | Technology | | Ethan Evans: (501) 941-2000 |
| Rausch Coleman Homes | 271 Newman Drive | NLR, AR 72117 | Construction | | Casey Moser: (501) 945-0455 |
| RBG Appraisals | 721 South 2nd Street | Cabot, AR 72023 | Financial Institution | | Christopher Beaudry: (501) 843-2003 |
| Rebecca Williams Photography | 12046 Hwy 5 Ste G | Cabot, AR 72023 | Photography | <10 | Rebecca Williams: (501) 259-5882 |
| Red River Dodge Chrysler Jeep | 1060 Heber Springs Road South | Heber Springs, AR 72543 | Automobile Dealers | | Mitchell Ward: (501) 362-5831 |
| Reflections Body Shop | 204 South 10th Street | Cabot, AR 72023 | Automobile Services | | Rob Young: (501) 843-3538 |
| Regions Bank | 106 South Second Street | Cabot, AR 72023 | Financial Institution | | Amy Camp: (501) 941-2440 |
| Remax Homefinders | 300 Hwy 67 N Ste A | Jacksonville, AR 72076 | Real Estate | | Daniel Gray: (501) 982-2159 |
| Remax Real Estate Connection | 913 West Main Street | Cabot, AR 72023 | Real Estate | | Jody Huffmaster: (501) 843-3067 |
| Remington Arms Company Inc | 2592 AR Hwy 15 N | Lonoke, AR 72086 | Manufacturer | | Sonya McCall: (501) 676-3161 |
| Renew Community Church | 1122 South Second Street | Cabot, AR 72023 | Religion | | N/A: (501) 286-7966 |
| Renew Community Development Corp | 1122 South Second Street | Cabot, AR 72023 | Organizations/Associations | | Spencer Dunlap: (501) 286-7980 |
| Renewed Energy Academy of Learning | 1122 A South Second Street | Cabot, AR 72023 | Education | | Dawn Powers: (501) 286-7980 |
| RGB Appraisals | 721 South 2nd Street | Cabot, AR 72023 | Retail | | Christopher Beaudry: (501) 843-2003 |
| Rhyno Car Wash | 710 West Main Street | Cabot, AR 72023 | Automobile Services | | Gary Williams: (870) 219-5473 |

| NAME | ADDRESS | CITY, ST, ZIP | SECTOR | EMPLOYEES | CONTACT |
|---|---------------------------------|------------------------|-----------------------|-----------|---|
| Ridout Lumber Company of Cabot | 1435 West Main Street | Cabot, AR 72023 | Retail | | Chris Cobb: (501) 843-6522 |
| Ritter Communications | 2400 Ritter Drive | Jonesboro, AR 72403 | Media | | N/A |
| Robert Allen Electric | 10408 West Centennial Road | Cabot, AR 72023 | Utilities | | N/A: (501) 259-6434 |
| Rogers Group Inc | 10302 Hwy 5 | Cabot, AR 72023 | Construction | | Mike Knight: (501) 982-231 |
| Rolling Hills Country Club | 27 Randy Beaver Drive | Cabot, AR 72023 | Entertainment | | Jeff Melton: (501) 843-5231 |
| Royalty Insurance Team | 12 Jaguar Drive | Cabot, AR 72023 | Financial Institution | | Patrick Davis: (501) 605-6935 |
| Rudkin & Associates | 306 Ray Street | Cabot, AR 72023 | Financial Institution | | N/A: (501) 772-6192 |
| S&S Security Alarms, Inc. | 1408 West Pleasure Avenue | Searcy, AR 72143 | Retail | | Phyllis Smith: (501) 278-0477 |
| Savory Catering and Event Planning LLC | 1101 West Wilbur D. Millis | Kensett, AR 72082 | Restaurants | | Belinda LaForce: (501) 593-3263 |
| Scentsy - Lorrie Henson | 15 Shenandoah Cove | Cabot, AR 72023 | Retail | | Lorrie Henson: (501) 941-2897 |
| Sears of Cabot | 905 West Main Street | Cabot, AR 72023 | Retail | | Sharon Countz: (501) 605-5900 |
| Senator Bobby L. Glover | P.O. Box 1 | Carlisle, AR 72024 | Government | | Bobby Glover: (501) 580-8182 |
| Sente Mortgage | 2391 West Main Street, Ste B | Cabot, AR 72023 | Financial Institution | | N/A: (501) 523-4092 |
| Shalee's Day Spa | 1102 South Pine Street #8 | Cabot, AR 72023 | Salon | | N/A: (501) 941-2321 |
| Sharp Family Dentistry | 3284 Hwy 67 South | Cabot, AR 72023 | Medical | | Alex Sharp: (501) 843-5808 |
| Sherwin Williams | 194 Dakota Drive, Ste A | Cabot, AR 72023 | Retail | | N/A: (501) 605-1682 |
| Shiver Shack Snack Shop | 901 West Main Street Ste D | Cabot, AR 72023 | Restaurants | | Sierra Durham: (501) 944-0164 |
| Simmons First National Bank | 202 South Rockford Drive | Cabot, AR 72023 | Financial Institution | | Cindy DeSalvo: (501) 628-5353 |
| Smith's Diesel and Wrecker Service Inc. | 245 Smith Wrecker Service Drive | Cabot, AR 72023 | Automobile Services | | Gene & Sylvia Smith: (501) 843-6288 |
| Sound Advice Hearing Doctors | 2080 West Main Street Ste 2 | Cabot, AR 72023 | Medical | | Kevin Tripp/Lindsey Sloan: (501) 605-5200 |
| Southern Bank | 2208 East Race Street | Searcy, AR 72143 | Financial Institution | | Chris Roberts: (501) 268-0500 |
| Southside Church of Christ | 21 Glenwood Drive | Cabot, AR 72023 | Religion | | N/A: (501) 605-1067 |
| Space Walk of Cabot | 11605 Hwy 5 | Cabot, AR 72023 | Entertainment | | Lee Melton: (501) 941-5867 |
| Spook Hamric Trucking LLC | 1266 Holland Road | Ward, AR 72176 | Transportation | | Bernard Hamric: (501) 580-2913 |
| Spring Creek Health and Rehab | 804 North Second Street | Cabot, AR 72023 | Medical | | N/A: (501) 843-3100 |
| Spring Place Apartments | 23 Spring Street | Cabot, AR 72023 | Apartments | | Sheila Clark: (501) 350-8142 |
| Squizito Tasting Room | 2051 West Main Street Ste D2 | Cabot, AR 72023 | Restaurants | | Jennifer Duckworth: (501) 286-6109 |
| St. Stephens Episcopal Church | 2413 North Eastern | Jacksonville, AR 72076 | Religion | | Patricia Phillips: (501) 982-8702 |
| Staley Glass Company | 411 South Second Street Ste A | Cabot, AR 72023 | Retail | | Mike Staley: (501) 843-6797 |
| Starbucks | 200 Rockwood Drive | Cabot, AR 72023 | Retail | | N/A: (501) 422-9243 |
| State Farm - Chas Tamburo | 100 Northport Drive Suite C | Cabot, AR 72023 | Financial Institution | | Chas Tamburo: (501) 422-6350 |
| State Farm - Grant Pryor | 309 North Adams Street | Cabot, AR 72023 | Financial Institution | | Grant Pryor: (501) 941-3121 |
| State Farm Insurance/ Brad Hankins | 1200 South Pine Street | Cabot, AR 72023 | Financial Institution | | Julia Todd: (501) 843-1131 |
| State Farm Insurance/ Edd Hoyt | 3601 East Kiehl | Sherwood, AR 72120 | Financial Institution | | Edd Hoyt: (501) 834-3730 |
| State Farm Insurance/Patrick Sinclair | 323 West Main Street | Cabot, AR 72023 | Financial Institution | | Patrick Sinclair: (501) 843-6502 |

| Christy Raney: (501) 843-1500 | | Salon | Cabot, AR 72023 | 108 North First Street | Villa Salon Day Spa, The |
|---|-----------|----------------------------|------------------|--|--|
| Joshua Cole: (501) 259-8437 | | Real Estate | Cabot, AR 72023 | 12 Douglas Rd | Venture Realty Group |
| Heather Bristow: (501) 941-4330 | | Retail | Cabot, AR 72023 | 4045 Hwy 5 | Utility One Source |
| John/Sue Ann Buratowski: (501) 941-2800 | | Retail | Cabot, AR 72023 | 194 Dakota Drive Suite B | UPS Store, The |
| Brian Hiatte: (501) 843-3030 | | Retail | Cabot, AR 72023 | 201 South 10th Street | Unlimited Firearms and Outfitters |
| N/A: (501) 843-5757 | | Medical | Cabot, AR 72023 | 1911 North Second Street | Unity Health North Cabot Family Medicine |
| N/A: (501) 268-6121 | | Medical | Searcy, AR 72143 | 3214 East Race Street | Unity Health |
| N/A: (501) 941-0820 | | Salon | Cabot, AR 72023 | 2006 A South Pine Street/901 West Main Street | Ultratan Jeans, Etc |
| Matt: (501) 422-0838 | | Restaurants | Cabot, AR 72023 | 301 Northport Drive Ste A | U.S. Pizza Co. of Cabot |
| Debi Turner: (501) 941-2210 | | Attorneys | Cabot, AR 72023 | 2796 South Second Street Ste A | Turner Law Firm, PA |
| Clifford Turner: (501) 941-7555 | | Medical | Cabot, AR 72023 | 200 Westport Drive Ste D | Turner Eye Clinic |
| Savannah Stuward: (501) 286-6009 | | Restaurants | Cabot, AR 72023 | 2051 West Main Street Ste A | Tropical Smoothie Cafe |
| John Fisher: (501) 982-9022 | | Agriculture | Cabot, AR 72023 | 3903 Hwy 367 South | Trailer Country of Cabot |
| Karen Dickerson: (501) 605-0213 | | Agriculture | Cabot, AR 72023 | 906 South Pine Street | Tractor Supply Co. |
| Boo Williams: (501) 941-1175 | | Retail | Cabot, AR 72023 | 21 Ryeland Drive | Top Line Cleaners |
| Hui Yu Weng: (501) 843-3688 | | Restaurants | Cabot, AR 72023 | 200 Dakota Drive | Tokyo Japanese Steakhouse & Sushi Bar |
| Steve Walker: (501) 843-2488 | | Automobile Services | Cabot, AR 72023 | 710 S. Second Street | Tires N More |
| Terry Cody: (501) 593-5856 | | Organizations/Associations | Searcy, AR 72143 | 104 North Spring Street | Three Rivers Edition/Arkansas Democrat Gazette |
| John Harris: (501) 941-7888 | | Retail | Cabot, AR 72023 | 713 South 2nd Street | Thomas Funeral Service |
| : (501) 422-6251 | | Retail | Cabot, AR 72023 | 1802 South Pine Ste G | The Popcorn Spot, LLC |
| Roger Bramel: (501) 628-2538 | | Entertainment | Benton, AR 72015 | 4193 Royal Oak Circle | The Playground LLC |
| N/A: (501) 605-2652 | | Religion | Cabot, AR 72023 | 602 East Main Street | That Church |
| Ed Terry: (501) 941-2069 | | Financial Institution | Cabot, AR 72023 | 1902 C South Pine Street | Terry Insurance Agency |
| N/A: (501) 231-1610 | | Financial Institution | Cabot, AR 72023 | 111 West Pine Street | Supreme Lending |
| Paul Sarolia: (501) 941-3748 | | Hospitality | Cabot, AR 72023 | 15 Ryeland Drive | Super 8 Motel |
| Robert Walker: (501) 766-0054 | | Salon | Cabot, AR 72023 | 2241 Bill Foster Memorial Highway Ste E | Sun Rays |
| N/A: (877) 794-2724 | | Media | Cabot, AR 72023 | 1421 South Second Street | Suddenlink |
| Judd Arnold: (501) 605-0337 | | Restaurants | Cabot, AR 72023 | 1802 South Pine Street/100 Northport Drive | Subway |
| Reba Smith: (501) 286-7720 | | Senior Living | Cabot, AR 72023 | 601 E. Mountain Springs Road | Stonebridge Senior Living of Cabot |
| Tanya Tritt: (501) 941-5210 | | Apartments | Cabot, AR 72023 | 2695 South Second Street | Steeplechase Apartments |
| Michael Love: (501) 843-4860 | | Home Improvement | Cabot, AR 72023 | 2111 North Second Street | Stedfast Heat and Air |
| CONTACT | EMPLOYEES | SECTOR | CITY, ST, ZIP | ADDRESS | NAME |
| | | | | | |

| NAME | ADDRESS | CITY, ST, ZIP | SECTOR | EMPLOYEES | CONTACT |
|--|--------------------------------------|-------------------------|----------------------------|------------------|-----------------------------------|
| Village Square Apartments | 400 Northport Drive | Cabot, AR 72023 | Apartments | | Leslie: (501) 605-0263 |
| VSC Fire &Security | 185 Arena Road | Cabot, AR 72023 | Home Improvement | | Lisa Jarnagin: (501) 843-9392 |
| Waco Title | 2800 South 2nd Street | Cabot, AR 72023 | Financial Institution | | Clay Partridge: (501) 716-6111 |
| Wade Knox Children's Advocacy Center | 1835 West Front Street | Lonoke, AR 72086 | Organizations/Associations | | Karen James: (501) 676-2552 |
| Walk for Wheezy | P.O. Box 488 | Cabot, AR 72023 | Organizations/Associations | | Darcy Eddington: (501) 772-0270 |
| WalMart Neighborhood Market | 1203 South Pine Street | Cabot, AR 72023 | Grocery | | N/A: (501) 628-9200 |
| WalMart Supercenter | 304 South Rockwood Drive | Cabot, AR 72023 | Grocery | | N/A: (501) 941-5200 |
| Ward Chamber of Commerce | 80 West Second Street | Ward, AR 72176 | Financial Institution | | Chris Mann: (501) 843-6533 |
| Waste Connections, Inc. | 734 South 4th Street | Heber Springs, AR 72543 | Waste Management | | Kendrick Ketchum: (501) 362-2666 |
| Waters Welding LLC | 1148 Covington Road | Ward, AR 72176 | Welding | | Karen Madding: (501) 843-0719 |
| Webster University | 1490 Vandenburg Boulevard Ste 109 | LRAFB, AR 72099-4940 | Education | | N/A: (501) 988-5331 |
| Westlake Plumbing Co Inc | 2300 South Pine Street | Cabot, AR 72023 | Home Improvement | | Allen Westlake: (501) 843-6763 |
| Whit Davis Lumber Plus | 340 Arena Road | Cabot, AR 72023 | Retail | | Kelly Watson: (501) 843-7009 |
| White Bag Company Inc. | P.O. Box 15358 | NLR, AR 72231 | Manufacturer | | Greg Williams: (501) 835-1444 |
| Wholesale Electric Supply | 45 Financial Drive Ste 1 | Cabot, AR 72023 | Retail | | N/A: (501) 605-1770 |
| Wilson's Auto Paint and Body Works, LLC | 1515 South 2nd Street | Cabot, AR 72023 | Automobile Services | | N/A: (501) 843-9161 |
| Windows and More LLC | 107 Plaza Drive | Cabot, AR 72023 | Interior Design | | N/A: (501) 843-3000 |
| Wood's Feed Store | 25 South Pine Street | Cabot, AR 72023 | Agriculture | | N/A: (501) 843-6121 |
| Woodland Station Family & Senior Apts. | 8 Shane Drive | Cabot, AR 72023 | Senior Living | | Hollie Skinner: (501) 605-8291 |
| Young Electric | 594 Gunclub Road | Cabot, AR 72023 | Utilities | | N/A: (501) 680-6028 |
| Young's Tire and Auto | 200 Nally Road | Cabot, AR 72023 | Automobile Services | | N/A: (501) 843-3538 |
| Your CBD Store | 100 Northport Drive Ste D | Cabot, AR 72023 | Retail | | N/A: (501) 286-6171 |
| Zaxby's | 2215 West Main Street | Cabot, AR 72023 | Restaurants | | Chrystel Giberson: (501) 941-2601 |
| Zella's Trash Service, Inc. | 6217 Kerr Station Road | Cabot, AR 72023 | Waste Management | | Maegen Haynes: (501) 843-5551 |



APPENDIX C:

LOGO

OPTIONS

CABOT LOGO OPTIONSCONSERVATIVE OPTIONS

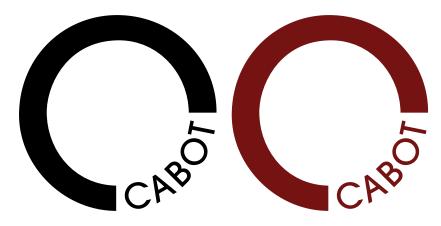
Original Logo



Option 1: Simple Update

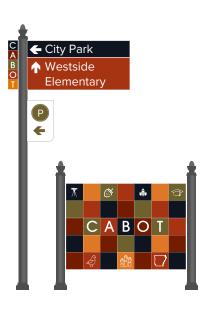


Option 2: Simplistic Update



Option 3: Abstract Arkansas Shape



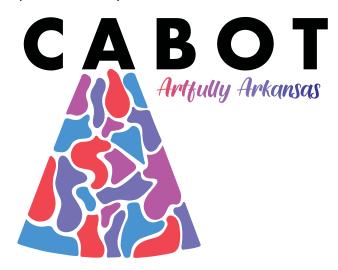


FUN OPTIONS

Option 4: Strawberry & train tracks



Option 5: "Artfully Arkansas"



Option 6: Modern shapes



Option 7: Abstract Strawberry C



CLEAN MODERN OPTIONS

Option 8: Modern 1 Blues

Option 9: Modern 2 Blue/Green





Option 10: Modern 1 Blue/Red + Tagline



Option 10: Modern 2 Blue/Green + Tagline

